

CITY OF RACINE, WI

ANNUAL ACTION PLAN

FY 2024



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Executive Summary

AP-05 Executive Summary - 24 CFR 91.200(c), 91.220(b)

1. Introduction

The 2024 Annual Action Plan, is an essential component of the broader Consolidated Plan process aimed at addressing the diverse needs of the community. As we embark on the final year of the 2020-2024 five-year Consolidated Plan, this Annual Action Plan serves as a strategic roadmap for allocating resources and implementing initiatives to enhance affordable housing and foster community development.

The Consolidated Plan and Annual Action Plan frameworks serve as invaluable tools for local areas to comprehensively assess their housing and development requirements, engaging in dialogue with stakeholders to identify key priorities. These collaborative efforts culminate in informed investment decisions, leveraging funding from block grant programs to address pressing community needs.

In the fiscal year 2024, our focus remains steadfast on advancing housing accessibility, bolstering community development initiatives, and ensuring the provision of essential public services. This Annual Action Plan delineates priority needs and objectives, guiding our endeavors to support sustainable housing solutions and foster vibrant, inclusive neighborhoods.

Comprising a spectrum of HUD-eligible activities, including Financial Management and Administration, Housing Activities, Other Real Property Improvements, Public Facilities and Special Assessments, Public Services, and Economic Development, the 2024 Annual Action Plan reflects our commitment to holistic community development.

Building upon the Consolidated Plan's overarching framework, this Annual Action Plan offers detailed insights into the allocation of funds for the 2020-2024 period, elucidating the rationale behind resource distribution and articulating anticipated outcomes. Through diligent planning and collaborative action, we endeavor to maximize the impact of HUD investments, empowering communities to thrive and flourish.

2. Summarize the objectives and outcomes identified in the Plan

This could be a restatement of items or a table listed elsewhere in the plan or a reference to another location. It may also contain any essential items from the housing and homeless needs assessment, the housing market analysis or the strategic plan.

The 2024 Annual Action Plan, part of the broader 2020-2024 Consolidated Plan, outlines a strategic approach for resource allocation and initiative implementation to address the community's diverse needs. This plan serves as a critical tool for assessing housing and development needs, engaging stakeholders, and making informed investment decisions using block grant program funds.

Key objectives for fiscal year 2024 include:

- Advancing housing accessibility
- Bolstering community development initiatives
- Ensuring the provision of essential public services

The plan details various HUD-eligible activities such as:

- Financial Management and Administration
- Housing Activities
- Other Real Property Improvements
- Public Facilities and Special Assessments
- Public Services
- Economic Development

The 2024 Annual Action Plan aims to support sustainable housing solutions and foster vibrant, inclusive neighborhoods. By leveraging the framework of the Consolidated Plan, the Annual Action Plan provides insights into fund allocation, resource distribution rationale, and expected outcomes, with a focus on maximizing the impact of HUD investments to empower and enhance community prosperity.

3. Evaluation of past performance

This is an evaluation of past performance that helped lead the grantee to choose its goals or projects.

After diligently evaluating our past performance we set our goals.

2024 and beyond Objectives for the City of Racine

1. Enhance Rental Housing and Tenant Services:

- Continue the Rental Empowerment and Neighborhood Tenant Services (RENTS) program to improve rental housing citywide.
- Inspect additional rental properties, particularly in Low- to Moderate-Income (LMI) census tracts.
- Strengthen renter protections, ensure property maintenance standards, and facilitate resources for property improvements.

2. Improve Public Infrastructure:

- Complete the implementation of "Smart Street Lights" in LMI Census Tracts to enhance energy efficiency and city control over public lighting.

3. Support Housing Improvement and Homeownership:

- Issue more Community Development Block Grant (CDBG) Home Improvement Loans to enhance existing owner housing.
- Promote new homeownership opportunities and viable Community Housing Development Organizations (CHDOs).

4. Boost Economic Development:

- Provide grants to support microenterprises within LMI Census Tracts, aiming to stimulate economic growth and attract new businesses.
- Address post-COVID economic challenges to rejuvenate local business environments.

5. Address Homelessness:

- Focus on homeless preventive services to reduce the risk of homelessness.
- Streamline housing resources to make them more accessible and efficient.
- Combat stereotypes of homelessness to foster a more inclusive community approach.

6. Enforce Housing Standards and Support Community Development:

- Maintain and enhance code enforcement to ensure safe and livable housing conditions.
- Invest in public infrastructure and special assessments to improve community facilities.
- Efficiently manage and administer CDBG, HOME, and Emergency Solutions Grants (ESG) programs.

7. Tackle Barriers to Affordable Housing:

- Develop strategies to increase the availability of affordable housing units.
- Address the economic disparities and financial strains caused by the aging housing stock.
- Focus on reducing housing costs and expanding access to affordable housing options.

By pursuing these objectives, the City of Racine aims to foster sustainable housing solutions, enhance community development, and improve the overall quality of life for its residents in 2024.

4. Summary of Citizen Participation Process and consultation process

Summary from citizen participation section of plan.

5. Summary of public comments

This could be a brief narrative summary or reference an attached document from the Citizen Participation section of the Con Plan.

During the 30-day comment period from June 8, 2024, to July 8, 2024, the City of Racine meticulously reviewed all submitted feedback. This process included insights from the public hearing held on November 14, 2023, as well as input from the Juneteenth Community Outreach Event at the Dr. John Bryant Community Center on June 12, 2024. The collected feedback played a critical role in shaping the preparation of the plan. Below is a summary of the public comments received during this engagement period:

6. Summary of comments or views not accepted and the reasons for not accepting them

No comments were rejected for the FY 2024 Annual Action Plan.

7. Summary

The 2024 Annual Action Plan is a key part of the 2020-2024 Consolidated Plan, focusing on resource allocation and initiative implementation to meet community needs. This plan helps assess housing and development requirements, engage stakeholders, and make informed investment decisions using block grant program funds.

Key Objectives for Fiscal Year 2024:

1. **Housing Accessibility:** Improve rental housing and tenant services through the RENTS program, property inspections, and renter protections.
2. **Community Development:** Enhance public infrastructure with initiatives like Smart Street Lights and support economic development through grants for microenterprises.
3. **Public Services:** Ensure essential services, including homelessness prevention, mental health services, and youth programs.
4. **Affordable Housing:** Increase affordable housing units and improve existing homes with CDBG Home Improvement Loans.

HUD-Eligible Activities:

- Financial Management and Administration
- Housing Activities

- Real Property Improvements
- Public Facilities and Special Assessments
- Public Services
- Economic Development

Community Engagement:

- Active notification of residents and stakeholders about the development plans.
- Broad participation in planning through public comments, with a focus on affordable rentals, homelessness support, teen parent resources, and more.

Feedback and Implementation:

- Public comments were incorporated into the plan, emphasizing affordable rentals, homelessness support, resources for teen parents, and more.
- No comments were rejected, ensuring a comprehensive and inclusive planning process.

By pursuing these objectives, the City of Racine aims to foster sustainable housing solutions, enhance community development, and improve residents' quality of life in 2024.

PR-05 Lead & Responsible Agencies – 91.200(b)

1. Agency/entity responsible for preparing/administering the Consolidated Plan

Describe the agency/entity responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source.

Agency Role		Name	Department/Agency
CDBG Administrator		RACINE	Economic Development and Housing, City of Racine
HOME Administrator		RACINE	Economic Development and Housing, City of Racine
ESG Administrator		RACINE	Economic Development and Housing, City of Racine

Table 1 – Responsible Agencies

Narrative (optional)

Narrative: Administration and Collaboration in the City of Racine's 2024 Annual Action Plan

The City of Racine has entrusted its Department of City Development, specifically the Division of Economic Development and Housing, with the critical role of preparing and administering the Consolidated Plan, including the Fiscal Year 2024 Annual Action Plan. This department acts as the primary agency responsible for managing the Community Development Block Grant (CDBG) program and compiling the associated reports that guide the city's community development and housing initiatives.

Within the Department of City Development, a dedicated team coordinates efforts to address the diverse needs of Racine's residents. This team is at the forefront of planning, developing, implementing, and evaluating the activities outlined in the Annual Action Plan. The work involves a strategic approach to resource allocation, ensuring that the city's investments yield maximum impact in enhancing affordable housing and fostering community development.

Collaboration is a cornerstone of Racine’s approach. The Department of City Development actively engages with a wide array of stakeholders, including community-based organizations, local businesses, other funding entities, and various city departments. This collaborative network is essential for the successful execution of the plan’s objectives, facilitating a comprehensive understanding of community needs and priorities.

These partnerships enable the Department to draw on a broad spectrum of expertise and resources, thereby enriching the planning process and enhancing the implementation of initiatives. Through these collective efforts, Racine aims to build vibrant, inclusive neighborhoods and support sustainable housing solutions.

By working together, the City of Racine and its partners are committed to addressing the pressing community needs identified in the Consolidated Plan. This collaborative, multi-faceted approach ensures that the city not only meets its current housing and development goals but also lays a strong foundation for future growth and prosperity.

Consolidated Plan Public Contact Information

City of Racine

Department of City Development, Division of Economic Development and Housing

730 Washington Ave.

Racine, WI 53403

AP-10 Consultation – 91.100, 91.200(b), 91.215(I)

1. Introduction

Through collaborative efforts with community leaders, municipal representatives, and local advocates championing community development, housing, and homeless issues, the City of Racine has meticulously crafted a blueprint outlining priority needs, as well as specific goals and objectives for related programming spanning from 2020 to 2024.

In a concerted drive to enhance public engagement in shaping the 2020-2024 Five-Year Consolidated Plan, the City's Division of Economic Development and Housing orchestrated a series of initiatives. These included hosting public input sessions, facilitating focused discussions with stakeholders and practitioners engaged in activities eligible for Community Development Block Grant (CDBG), HOME Investment Partnerships Program (HOME), and Emergency Solutions Grant (ESG) funding, and participating in events at local COP houses and Community Centers to glean insights from community members and stakeholders alike.

Provide a concise summary of the jurisdiction's activities to enhance coordination between public and assisted housing providers and private and governmental health, mental health and service agencies (91.215(I))

To strengthen coordination between public and assisted housing providers and private and governmental health, mental health, and service agencies, the City of Racine maintains a comprehensive email list of local nonprofits and participates in numerous outreach events whenever possible. These efforts ensure effective communication, foster collaboration, and streamline the provision of services to residents. By actively engaging with a broad network of organizations, the city aims to address the diverse needs of the community, promote well-being, and enhance the overall quality of life for its citizens.

Describe coordination with the Continuum of Care and efforts to address the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans, and unaccompanied youth) and persons at risk of homelessness.

The Department of City Development maintains a close working relationship with the Racine County Continuum of Care. Staff from the Department regularly attend COC meetings and are participants on committees and working groups and the City is a member of the COC. In addition, the City has designated homeless assistance as one of its priorities and works with the COC and its members to provide funding for the highest-rated needs identified by homeless providers.

In alignment with this commitment, the City partners with the COC and its members to allocate funding for the most pressing needs identified by homeless service providers. This cooperative approach ensures

a coordinated and effective response to homelessness, emphasizing targeted support for initiatives identified as high-priority by those directly engaged in addressing the needs of the homeless service population.

Describe consultation with the Continuum(s) of Care that serves the jurisdiction's area in determining how to allocate ESG funds, develop performance standards for and evaluate outcomes of projects and activities assisted by ESG funds, and develop funding, policies and procedures for the operation and administration of HMIS

The City of Racine places a strong emphasis on fostering ongoing partnerships and collaboration among local organizations that offer similar or complementary services. This commitment is underscored during the City's annual orientation session before soliciting applications for CDBG, HOME, and ESG funding. In the 2020-2022 ESG application cycles, the local Continuum of Care (CoC) submitted joint applications to emphasize their collaborative efforts and demonstrate how individual organizations' needs align with the CoC's collective objectives. These organizations collaborated closely in crafting their applications, strategically leveraging funding requests based on their respective allocations from various sources.

Looking ahead to 2023 and 2024, the City of Racine has assumed the responsibility of allocating the annual Emergency Solutions Grant funding. Meanwhile, the CoC remains actively involved in maintaining and updating the ESG written and performance standards, as outlined in this plan.

2. Describe Agencies, groups, organizations and others who participated in the process and describe the jurisdiction's consultations with housing, social service agencies and other entities

Table 2 – Agencies, groups, organizations who participated

1	Agency/Group/Organization	City of Racine/Public Works
	Agency/Group/Organization Type	Other government - Local Grantee Department Major Employer
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Market Analysis Economic Development Anti-poverty Strategy

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The City of Racine invited current and past program recipients, regional stakeholders, and practitioners to participate in the consultation process for the 2020-2024 Consolidated Plan. On October 14, 17, 18, 23 and 29, 2019 department staff conducted public input sessions to solicit insight for the development of the 2020-2024 Consolidated Plan from the general public, regional stakeholders, and past funding recipients. City staff also met with individual agency leadership. Participants from the focus groups and targeted agencies provided input on the strengths and shortcomings of Racine community development programs over the past five years (2014-2019), and anticipated community development needs over the next five years (2020-2024). Participants were asked to identify replicable community development models from other regions, compare these programs, policies or efforts to those currently available in Racine, and help determine what criteria or measures of success would accurately judge the success of Racine's overall community development programs in 2024. An on-line survey was made available to the general public and all stakeholders to measure the impact of programs funded with CDBG, HOME and ESG over the past five years, on the housing and community development needs of low- and moderate-income persons/households over the next five years, and on the priorities in the use of CDBG, HOME and ESG funds to meet those needs over the next five years. The survey was promoted through direct email and social media. Paper copies of the survey were distributed at community events and entered manually by staff into the on-line format.
2	Agency/Group/Organization	City of Racine/Administrator
	Agency/Group/Organization Type	Other government - Local Grantee Department

	What section of the Plan was addressed by Consultation?	Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Market Analysis Economic Development Anti-poverty Strategy
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3	Agency/Group/Organization	RACINE COUNTY

	Agency/Group/Organization Type	Services - Housing Services-Children Services-homeless Services-Health Services-Education Services-Employment Agency - Managing Flood Prone Areas Agency - Management of Public Land or Water Resources Agency - Emergency Management Publicly Funded Institution/System of Care Other government - County Regional organization Planning organization
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Market Analysis Anti-poverty Strategy

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4	Agency/Group/Organization	HOUSING RESOURCES INC.
	Agency/Group/Organization Type	Housing Services - Housing

	What section of the Plan was addressed by Consultation?	Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Market Analysis Economic Development Anti-poverty Strategy
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5	Agency/Group/Organization	Legal Action of Wisconsin

	Agency/Group/Organization Type	Services-Elderly Persons Services-Persons with Disabilities Services-Victims of Domestic Violence Services-Employment Service-Fair Housing Services - Victims
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs Market Analysis Economic Development Anti-poverty Strategy

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6	Agency/Group/Organization	LGBT Center of Southeast Wisconsin
	Agency/Group/Organization Type	Services - Housing Services-Persons with HIV/AIDS Services-Health Services-Education Services - Victims

	What section of the Plan was addressed by Consultation?	Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Market Analysis Economic Development Anti-poverty Strategy
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7	Agency/Group/Organization	Racine Habitat for Humanity
	Agency/Group/Organization Type	Housing Services - Housing

	What section of the Plan was addressed by Consultation?	Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Market Analysis Economic Development Anti-poverty Strategy
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8	Agency/Group/Organization	Ascension Wisconsin
	Agency/Group/Organization Type	Services-Health Health Agency Regional organization Business and Civic Leaders Major Employer

	What section of the Plan was addressed by Consultation?	Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The City of Racine invited current and past program recipients, regional stakeholders, and practitioners to participate in the consultation process for the 2020-2024 Consolidated Plan. On October 14, 17, 18, 23 and 29, 2019 department staff conducted public input sessions to solicit insight for the development of the 2020-2024 Consolidated Plan from the general public, regional stakeholders, and past funding recipients. City staff also met with individual agency leadership. Participants from the focus groups and targeted agencies provided input on the strengths and shortcomings of Racine community development programs over the past five years (2014-2019), and anticipated community development needs over the next five years (2020-2024). Participants were asked to identify replicable community development models from other regions, compare these programs, policies or efforts to those currently available in Racine, and help determine what criteria or measures of success would accurately judge the success of Racine's overall community development programs in 2024. An on-line survey was made available to the general public and all stakeholders to measure the impact of programs funded with CDBG, HOME and ESG over the past five years, on the housing and community development needs of low- and moderate-income persons/households over the next five years, and on the priorities in the use of CDBG, HOME and ESG funds to meet those needs over the next five years. The survey was promoted through direct email and social media. Paper copies of the survey were distributed at community events and entered manually by staff into the on-line format.

9	Agency/Group/Organization	Racine Kenosha Community Action Agency
	Agency/Group/Organization Type	Housing
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs Market Analysis Economic Development Anti-poverty Strategy

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10	Agency/Group/Organization	RACINE NEIGHBORHOOD WATCH, INC.
	Agency/Group/Organization Type	Services - Housing Services-Children Services-Elderly Persons Services-Persons with Disabilities Neighborhood Organization

	What section of the Plan was addressed by Consultation?	Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Market Analysis Economic Development Anti-poverty Strategy
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	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The City of Racine invited current and past program recipients, regional stakeholders, and practitioners to participate in the consultation process for the 2020-2024 Consolidated Plan. On October 14, 17, 18, 23 and 29, 2019 department staff conducted public input sessions to solicit insight for the development of the 2020-2024 Consolidated Plan from the general public, regional stakeholders, and past funding recipients. City staff also met with individual agency leadership. Participants from the focus groups and targeted agencies provided input on the strengths and shortcomings of Racine community development programs over the past five years (2014-2019), and anticipated community development needs over the next five years (2020-2024). Participants were asked to identify replicable community development models from other regions, compare these programs, policies or efforts to those currently available in Racine, and help determine what criteria or measures of success would accurately judge the success of Racine's overall community development programs in 2024. An on-line survey was made available to the general public and all stakeholders to measure the impact of programs funded with CDBG, HOME and ESG over the past five years, on the housing and community development needs of low- and moderate-income persons/households over the next five years, and on the priorities in the use of CDBG, HOME and ESG funds to meet those needs over the next five years. The survey was promoted through direct email and social media. Paper copies of the survey were distributed at community events and entered manually by staff into the on-line format.
11	Agency/Group/Organization	Racine Unified School District
	Agency/Group/Organization Type	Services-Education Other government - Local Grantee Department

	What section of the Plan was addressed by Consultation?	Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs Market Analysis Economic Development Anti-poverty Strategy
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	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The City of Racine invited current and past program recipients, regional stakeholders, and practitioners to participate in the consultation process for the 2020-2024 Consolidated Plan. On October 14, 17, 18, 23 and 29, 2019 department staff conducted public input sessions to solicit insight for the development of the 2020-2024 Consolidated Plan from the general public, regional stakeholders, and past funding recipients. City staff also met with individual agency leadership. Participants from the focus groups and targeted agencies provided input on the strengths and shortcomings of Racine community development programs over the past five years (2014-2019), and anticipated community development needs over the next five years (2020-2024). Participants were asked to identify replicable community development models from other regions, compare these programs, policies or efforts to those currently available in Racine, and help determine what criteria or measures of success would accurately judge the success of Racine's overall community development programs in 2024. An on-line survey was made available to the general public and all stakeholders to measure the impact of programs funded with CDBG, HOME and ESG over the past five years, on the housing and community development needs of low- and moderate-income persons/households over the next five years, and on the priorities in the use of CDBG, HOME and ESG funds to meet those needs over the next five years. The survey was promoted through direct email and social media. Paper copies of the survey were distributed at community events and entered manually by staff into the on-line format.
12	Agency/Group/Organization	Great Lakes Community Conservation Corps
	Agency/Group/Organization Type	Services-Education Services-Employment
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs Economic Development Anti-poverty Strategy

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The City of Racine invited current and past program recipients, regional stakeholders, and practitioners to participate in the consultation process for the 2020-2024 Consolidated Plan. On October 14, 17, 18, 23 and 29, 2019 department staff conducted public input sessions to solicit insight for the development of the 2020-2024 Consolidated Plan from the general public, regional stakeholders, and past funding recipients. City staff also met with individual agency leadership. Participants from the focus groups and targeted agencies provided input on the strengths and shortcomings of Racine community development programs over the past five years (2014-2019), and anticipated community development needs over the next five years (2020-2024). Participants were asked to identify replicable community development models from other regions, compare these programs, policies or efforts to those currently available in Racine, and help determine what criteria or measures of success would accurately judge the success of Racine's overall community development programs in 2024. An on-line survey was made available to the general public and all stakeholders to measure the impact of programs funded with CDBG, HOME and ESG over the past five years, on the housing and community development needs of low- and moderate-income persons/households over the next five years, and on the priorities in the use of CDBG, HOME and ESG funds to meet those needs over the next five years. The survey was promoted through direct email and social media. Paper copies of the survey were distributed at community events and entered manually by staff into the on-line format.
14	Agency/Group/Organization	HALO
	Agency/Group/Organization Type	Housing Services-homeless

	What section of the Plan was addressed by Consultation?	Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The City of Racine invited current and past program recipients, regional stakeholders, and practitioners to participate in the consultation process for the 2020-2024 Consolidated Plan. On October 14, 17, 18, 23 and 29, 2019 department staff conducted public input sessions to solicit insight for the development of the 2020-2024 Consolidated Plan from the general public, regional stakeholders, and past funding recipients. City staff also met with individual agency leadership. Participants from the focus groups and targeted agencies provided input on the strengths and shortcomings of Racine community development programs over the past five years (2014-2019), and anticipated community development needs over the next five years (2020-2024). Participants were asked to identify replicable community development models from other regions, compare these programs, policies or efforts to those currently available in Racine, and help determine what criteria or measures of success would accurately judge the success of Racine's overall community development programs in 2024. An on-line survey was made available to the general public and all stakeholders to measure the impact of programs funded with CDBG, HOME and ESG over the past five years, on the housing and community development needs of low- and moderate-income persons/households over the next five years, and on the priorities in the use of CDBG, HOME and ESG funds to meet those needs over the next five years. The survey was promoted through direct email and social media. Paper copies of the survey were distributed at community events and entered manually by staff into the on-line format.

15	Agency/Group/Organization	UNITED WAY OF RACINE
	Agency/Group/Organization Type	Services - Housing Services-Elderly Persons Services-Persons with Disabilities Services-Persons with HIV/AIDS Services-Victims of Domestic Violence Services-homeless Regional organization Business Leaders Civic Leaders Foundation
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs Market Analysis Economic Development Lead-based Paint Strategy

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The City of Racine invited current and past program recipients, regional stakeholders, and practitioners to participate in the consultation process for the 2020-2024 Consolidated Plan. On October 14, 17, 18, 23 and 29, 2019 department staff conducted public input sessions to solicit insight for the development of the 2020-2024 Consolidated Plan from the general public, regional stakeholders, and past funding recipients. City staff also met with individual agency leadership. Participants from the focus groups and targeted agencies provided input on the strengths and shortcomings of Racine community development programs over the past five years (2014-2019), and anticipated community development needs over the next five years (2020-2024). Participants were asked to identify replicable community development models from other regions, compare these programs, policies or efforts to those currently available in Racine, and help determine what criteria or measures of success would accurately judge the success of Racine's overall community development programs in 2024. An on-line survey was made available to the general public and all stakeholders to measure the impact of programs funded with CDBG, HOME and ESG over the past five years, on the housing and community development needs of low- and moderate-income persons/households over the next five years, and on the priorities in the use of CDBG, HOME and ESG funds to meet those needs over the next five years. The survey was promoted through direct email and social media. Paper copies of the survey were distributed at community events and entered manually by staff into the on-line format.
16	Agency/Group/Organization	Uptown Business Improvement District
	Agency/Group/Organization Type	Business Leaders

	What section of the Plan was addressed by Consultation?	Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Market Analysis Economic Development Anti-poverty Strategy
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	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The City of Racine invited current and past program recipients, regional stakeholders, and practitioners to participate in the consultation process for the 2020-2024 Consolidated Plan. On October 14, 17, 18, 23 and 29, 2019 department staff conducted public input sessions to solicit insight for the development of the 2020-2024 Consolidated Plan from the general public, regional stakeholders, and past funding recipients. City staff also met with individual agency leadership. Participants from the focus groups and targeted agencies provided input on the strengths and shortcomings of Racine community development programs over the past five years (2014-2019), and anticipated community development needs over the next five years (2020-2024). Participants were asked to identify replicable community development models from other regions, compare these programs, policies or efforts to those currently available in Racine, and help determine what criteria or measures of success would accurately judge the success of Racine's overall community development programs in 2024. An on-line survey was made available to the general public and all stakeholders to measure the impact of programs funded with CDBG, HOME and ESG over the past five years, on the housing and community development needs of low- and moderate-income persons/households over the next five years, and on the priorities in the use of CDBG, HOME and ESG funds to meet those needs over the next five years. The survey was promoted through direct email and social media. Paper copies of the survey were distributed at community events and entered manually by staff into the on-line format.
17	Agency/Group/Organization	RACINE/KENOSHA URBAN LEAGUE
	Agency/Group/Organization Type	Planning organization Business and Civic Leaders

	What section of the Plan was addressed by Consultation?	Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs Market Analysis Economic Development Anti-poverty Strategy
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	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The City of Racine invited current and past program recipients, regional stakeholders, and practitioners to participate in the consultation process for the 2020-2024 Consolidated Plan. On October 14, 17, 18, 23 and 29, 2019 department staff conducted public input sessions to solicit insight for the development of the 2020-2024 Consolidated Plan from the general public, regional stakeholders, and past funding recipients. City staff also met with individual agency leadership. Participants from the focus groups and targeted agencies provided input on the strengths and shortcomings of Racine community development programs over the past five years (2014-2019), and anticipated community development needs over the next five years (2020-2024). Participants were asked to identify replicable community development models from other regions, compare these programs, policies or efforts to those currently available in Racine, and help determine what criteria or measures of success would accurately judge the success of Racine's overall community development programs in 2024. An on-line survey was made available to the general public and all stakeholders to measure the impact of programs funded with CDBG, HOME and ESG over the past five years, on the housing and community development needs of low- and moderate-income persons/households over the next five years, and on the priorities in the use of CDBG, HOME and ESG funds to meet those needs over the next five years. The survey was promoted through direct email and social media. Paper copies of the survey were distributed at community events and entered manually by staff into the on-line format.
19	Agency/Group/Organization	Hospitality Center
	Agency/Group/Organization Type	Housing Services - Housing Services-homeless

	What section of the Plan was addressed by Consultation?	Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The City of Racine invited current and past program recipients, regional stakeholders, and practitioners to participate in the consultation process for the 2020-2024 Consolidated Plan. On October 14, 17, 18, 23 and 29, 2019 department staff conducted public input sessions to solicit insight for the development of the 2020-2024 Consolidated Plan from the general public, regional stakeholders, and past funding recipients. City staff also met with individual agency leadership. Participants from the focus groups and targeted agencies provided input on the strengths and shortcomings of Racine community development programs over the past five years (2014-2019), and anticipated community development needs over the next five years (2020-2024). Participants were asked to identify replicable community development models from other regions, compare these programs, policies or efforts to those currently available in Racine, and help determine what criteria or measures of success would accurately judge the success of Racine's overall community development programs in 2024. An on-line survey was made available to the general public and all stakeholders to measure the impact of programs funded with CDBG, HOME and ESG over the past five years, on the housing and community development needs of low- and moderate-income persons/households over the next five years, and on the priorities in the use of CDBG, HOME and ESG funds to meet those needs over the next five years. The survey was promoted through direct email and social media. Paper copies of the survey were distributed at community events and entered manually by staff into the on-line format.

20	Agency/Group/Organization	RACINE WOMEN'S RESOURCE CENTER, INC.
	Agency/Group/Organization Type	Services-Children Services-Victims of Domestic Violence Services-homeless Services - Victims
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs Market Analysis Economic Development Anti-poverty Strategy

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The City of Racine invited current and past program recipients, regional stakeholders, and practitioners to participate in the consultation process for the 2020-2024 Consolidated Plan. On October 14, 17, 18, 23 and 29, 2019 department staff conducted public input sessions to solicit insight for the development of the 2020-2024 Consolidated Plan from the general public, regional stakeholders, and past funding recipients. City staff also met with individual agency leadership. Participants from the focus groups and targeted agencies provided input on the strengths and shortcomings of Racine community development programs over the past five years (2014-2019), and anticipated community development needs over the next five years (2020-2024). Participants were asked to identify replicable community development models from other regions, compare these programs, policies or efforts to those currently available in Racine, and help determine what criteria or measures of success would accurately judge the success of Racine's overall community development programs in 2024. An on-line survey was made available to the general public and all stakeholders to measure the impact of programs funded with CDBG, HOME and ESG over the past five years, on the housing and community development needs of low- and moderate-income persons/households over the next five years, and on the priorities in the use of CDBG, HOME and ESG funds to meet those needs over the next five years. The survey was promoted through direct email and social media. Paper copies of the survey were distributed at community events and entered manually by staff into the on-line format.
21	Agency/Group/Organization	City of Racine/Human Resources
	Agency/Group/Organization Type	Other government - Local Grantee Department Major Employer
	What section of the Plan was addressed by Consultation?	Anti-poverty Strategy

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The City of Racine invited current and past program recipients, regional stakeholders, and practitioners to participate in the consultation process for the 2020-2024 Consolidated Plan. On October 14, 17, 18, 23 and 29, 2019 department staff conducted public input sessions to solicit insight for the development of the 2020-2024 Consolidated Plan from the general public, regional stakeholders, and past funding recipients. City staff also met with individual agency leadership. Participants from the focus groups and targeted agencies provided input on the strengths and shortcomings of Racine community development programs over the past five years (2014-2019), and anticipated community development needs over the next five years (2020-2024). Participants were asked to identify replicable community development models from other regions, compare these programs, policies or efforts to those currently available in Racine, and help determine what criteria or measures of success would accurately judge the success of Racine's overall community development programs in 2024. An on-line survey was made available to the general public and all stakeholders to measure the impact of programs funded with CDBG, HOME and ESG over the past five years, on the housing and community development needs of low- and moderate-income persons/households over the next five years, and on the priorities in the use of CDBG, HOME and ESG funds to meet those needs over the next five years. The survey was promoted through direct email and social media. Paper copies of the survey were distributed at community events and entered manually by staff into the on-line format.
22	Agency/Group/Organization	RACINE YMCA
	Agency/Group/Organization Type	Services-Children Services-Elderly Persons Services-Persons with Disabilities Services-Health Services-Education

	What section of the Plan was addressed by Consultation?	Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Non-Homeless Special Needs Market Analysis Economic Development Anti-poverty Strategy
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	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The City of Racine invited current and past program recipients, regional stakeholders, and practitioners to participate in the consultation process for the 2020-2024 Consolidated Plan. On October 14, 17, 18, 23 and 29, 2019 department staff conducted public input sessions to solicit insight for the development of the 2020-2024 Consolidated Plan from the general public, regional stakeholders, and past funding recipients. City staff also met with individual agency leadership. Participants from the focus groups and targeted agencies provided input on the strengths and shortcomings of Racine community development programs over the past five years (2014-2019), and anticipated community development needs over the next five years (2020-2024). Participants were asked to identify replicable community development models from other regions, compare these programs, policies or efforts to those currently available in Racine, and help determine what criteria or measures of success would accurately judge the success of Racine's overall community development programs in 2024. An on-line survey was made available to the general public and all stakeholders to measure the impact of programs funded with CDBG, HOME and ESG over the past five years, on the housing and community development needs of low- and moderate-income persons/households over the next five years, and on the priorities in the use of CDBG, HOME and ESG funds to meet those needs over the next five years. The survey was promoted through direct email and social media. Paper copies of the survey were distributed at community events and entered manually by staff into the on-line format.
23	Agency/Group/Organization	NAMI
	Agency/Group/Organization Type	Services-Health Services-Employment
	What section of the Plan was addressed by Consultation?	Anti-poverty Strategy

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The City of Racine invited current and past program recipients, regional stakeholders, and practitioners to participate in the consultation process for the 2020-2024 Consolidated Plan. On October 14, 17, 18, 23 and 29, 2019 department staff conducted public input sessions to solicit insight for the development of the 2020-2024 Consolidated Plan from the general public, regional stakeholders, and past funding recipients. City staff also met with individual agency leadership. Participants from the focus groups and targeted agencies provided input on the strengths and shortcomings of Racine community development programs over the past five years (2014-2019), and anticipated community development needs over the next five years (2020-2024). Participants were asked to identify replicable community development models from other regions, compare these programs, policies or efforts to those currently available in Racine, and help determine what criteria or measures of success would accurately judge the success of Racine's overall community development programs in 2024. An on-line survey was made available to the general public and all stakeholders to measure the impact of programs funded with CDBG, HOME and ESG over the past five years, on the housing and community development needs of low- and moderate-income persons/households over the next five years, and on the priorities in the use of CDBG, HOME and ESG funds to meet those needs over the next five years. The survey was promoted through direct email and social media. Paper copies of the survey were distributed at community events and entered manually by staff into the on-line format.
24	Agency/Group/Organization	City of Racine/Library
	Agency/Group/Organization Type	Services-homeless Services-Employment Grantee Department

	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Anti-poverty Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The City of Racine invited current and past program recipients, regional stakeholders, and practitioners to participate in the consultation process for the 2020-2024 Consolidated Plan. On October 14, 17, 18, 23 and 29, 2019 department staff conducted public input sessions to solicit insight for the development of the 2020-2024 Consolidated Plan from the general public, regional stakeholders, and past funding recipients. City staff also met with individual agency leadership. Participants from the focus groups and targeted agencies provided input on the strengths and shortcomings of Racine community development programs over the past five years (2014-2019), and anticipated community development needs over the next five years (2020-2024). Participants were asked to identify replicable community development models from other regions, compare these programs, policies or efforts to those currently available in Racine, and help determine what criteria or measures of success would accurately judge the success of Racine's overall community development programs in 2024. An on-line survey was made available to the general public and all stakeholders to measure the impact of programs funded with CDBG, HOME and ESG over the past five years, on the housing and community development needs of low- and moderate-income persons/households over the next five years, and on the priorities in the use of CDBG, HOME and ESG funds to meet those needs over the next five years. The survey was promoted through direct email and social media. Paper copies of the survey were distributed at community events and entered manually by staff into the on-line format.

25	Agency/Group/Organization	Racine Community Foundation
	Agency/Group/Organization Type	Business and Civic Leaders Foundation
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Market Analysis Economic Development Anti-poverty Strategy

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The City of Racine invited current and past program recipients, regional stakeholders, and practitioners to participate in the consultation process for the 2020-2024 Consolidated Plan. On October 14, 17, 18, 23 and 29, 2019 department staff conducted public input sessions to solicit insight for the development of the 2020-2024 Consolidated Plan from the general public, regional stakeholders, and past funding recipients. City staff also met with individual agency leadership. Participants from the focus groups and targeted agencies provided input on the strengths and shortcomings of Racine community development programs over the past five years (2014-2019), and anticipated community development needs over the next five years (2020-2024). Participants were asked to identify replicable community development models from other regions, compare these programs, policies or efforts to those currently available in Racine, and help determine what criteria or measures of success would accurately judge the success of Racine's overall community development programs in 2024. An on-line survey was made available to the general public and all stakeholders to measure the impact of programs funded with CDBG, HOME and ESG over the past five years, on the housing and community development needs of low- and moderate-income persons/households over the next five years, and on the priorities in the use of CDBG, HOME and ESG funds to meet those needs over the next five years. The survey was promoted through direct email and social media. Paper copies of the survey were distributed at community events and entered manually by staff into the on-line format.
26	Agency/Group/Organization	Housing Authority of Racine County
	Agency/Group/Organization Type	PHA

	What section of the Plan was addressed by Consultation?	Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Market Analysis Economic Development Anti-poverty Strategy
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	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The City of Racine invited current and past program recipients, regional stakeholders, and practitioners to participate in the consultation process for the 2020-2024 Consolidated Plan. On October 14, 17, 18, 23 and 29, 2019 department staff conducted public input sessions to solicit insight for the development of the 2020-2024 Consolidated Plan from the general public, regional stakeholders, and past funding recipients. City staff also met with individual agency leadership. Participants from the focus groups and targeted agencies provided input on the strengths and shortcomings of Racine community development programs over the past five years (2014-2019), and anticipated community development needs over the next five years (2020-2024). Participants were asked to identify replicable community development models from other regions, compare these programs, policies or efforts to those currently available in Racine, and help determine what criteria or measures of success would accurately judge the success of Racine's overall community development programs in 2024. An on-line survey was made available to the general public and all stakeholders to measure the impact of programs funded with CDBG, HOME and ESG over the past five years, on the housing and community development needs of low- and moderate-income persons/households over the next five years, and on the priorities in the use of CDBG, HOME and ESG funds to meet those needs over the next five years. The survey was promoted through direct email and social media. Paper copies of the survey were distributed at community events and entered manually by staff into the on-line format.
27	Agency/Group/Organization	Racine County Continuum of Care
	Agency/Group/Organization Type	Housing Services - Housing Services-homeless

	What section of the Plan was addressed by Consultation?	Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The City of Racine invited current and past program recipients, regional stakeholders, and practitioners to participate in the consultation process for the 2020-2024 Consolidated Plan. On October 14, 17, 18, 23 and 29, 2019 department staff conducted public input sessions to solicit insight for the development of the 2020-2024 Consolidated Plan from the general public, regional stakeholders, and past funding recipients. City staff also met with individual agency leadership. Participants from the focus groups and targeted agencies provided input on the strengths and shortcomings of Racine community development programs over the past five years (2014-2019), and anticipated community development needs over the next five years (2020-2024). Participants were asked to identify replicable community development models from other regions, compare these programs, policies or efforts to those currently available in Racine, and help determine what criteria or measures of success would accurately judge the success of Racine's overall community development programs in 2024. An on-line survey was made available to the general public and all stakeholders to measure the impact of programs funded with CDBG, HOME and ESG over the past five years, on the housing and community development needs of low- and moderate-income persons/households over the next five years, and on the priorities in the use of CDBG, HOME and ESG funds to meet those needs over the next five years. The survey was promoted through direct email and social media. Paper copies of the survey were distributed at community events and entered manually by staff into the on-line format.

28	Agency/Group/Organization	Hispanic Roundtable of Racine
	Agency/Group/Organization Type	Services - Housing Business and Civic Leaders
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs Market Analysis Economic Development Anti-poverty Strategy

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The City of Racine invited current and past program recipients, regional stakeholders, and practitioners to participate in the consultation process for the 2020-2024 Consolidated Plan. On October 14, 17, 18, 23 and 29, 2019 department staff conducted public input sessions to solicit insight for the development of the 2020-2024 Consolidated Plan from the general public, regional stakeholders, and past funding recipients. City staff also met with individual agency leadership. Participants from the focus groups and targeted agencies provided input on the strengths and shortcomings of Racine community development programs over the past five years (2014-2019), and anticipated community development needs over the next five years (2020-2024). Participants were asked to identify replicable community development models from other regions, compare these programs, policies or efforts to those currently available in Racine, and help determine what criteria or measures of success would accurately judge the success of Racine's overall community development programs in 2024. An on-line survey was made available to the general public and all stakeholders to measure the impact of programs funded with CDBG, HOME and ESG over the past five years, on the housing and community development needs of low- and moderate-income persons/households over the next five years, and on the priorities in the use of CDBG, HOME and ESG funds to meet those needs over the next five years. The survey was promoted through direct email and social media. Paper copies of the survey were distributed at community events and entered manually by staff into the on-line format.
30	Agency/Group/Organization	Racine Revitalization Partnership
	Agency/Group/Organization Type	Housing Service-Fair Housing
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Anti-poverty Strategy

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The City of Racine invited current and past program recipients, regional stakeholders, and practitioners to participate in the consultation process for the 2020-2024 Consolidated Plan. On October 14, 17, 18, 23 and 29, 2019 department staff conducted public input sessions to solicit insight for the development of the 2020-2024 Consolidated Plan from the general public, regional stakeholders, and past funding recipients. City staff also met with individual agency leadership. Participants from the focus groups and targeted agencies provided input on the strengths and shortcomings of Racine community development programs over the past five years (2014-2019), and anticipated community development needs over the next five years (2020-2024). Participants were asked to identify replicable community development models from other regions, compare these programs, policies or efforts to those currently available in Racine, and help determine what criteria or measures of success would accurately judge the success of Racine's overall community development programs in 2024. An on-line survey was made available to the general public and all stakeholders to measure the impact of programs funded with CDBG, HOME and ESG over the past five years, on the housing and community development needs of low- and moderate-income persons/households over the next five years, and on the priorities in the use of CDBG, HOME and ESG funds to meet those needs over the next five years. The survey was promoted through direct email and social media. Paper copies of the survey were distributed at community events and entered manually by staff into the on-line format.
32	Agency/Group/Organization	Southern Wisconsin Landlord Association
	Agency/Group/Organization Type	Housing Business Leaders
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Market Analysis

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The City of Racine invited current and past program recipients, regional stakeholders, and practitioners to participate in the consultation process for the 2020-2024 Consolidated Plan. On October 14, 17, 18, 23 and 29, 2019 department staff conducted public input sessions to solicit insight for the development of the 2020-2024 Consolidated Plan from the general public, regional stakeholders, and past funding recipients. City staff also met with individual agency leadership. Participants from the focus groups and targeted agencies provided input on the strengths and shortcomings of Racine community development programs over the past five years (2014-2019), and anticipated community development needs over the next five years (2020-2024). Participants were asked to identify replicable community development models from other regions, compare these programs, policies or efforts to those currently available in Racine, and help determine what criteria or measures of success would accurately judge the success of Racine's overall community development programs in 2024. An on-line survey was made available to the general public and all stakeholders to measure the impact of programs funded with CDBG, HOME and ESG over the past five years, on the housing and community development needs of low- and moderate-income persons/households over the next five years, and on the priorities in the use of CDBG, HOME and ESG funds to meet those needs over the next five years. The survey was promoted through direct email and social media. Paper copies of the survey were distributed at community events and entered manually by staff into the on-line format.
34	Agency/Group/Organization	City of Racine/Health Department
	Agency/Group/Organization Type	Services-Health Health Agency Other government - Local Grantee Department

	What section of the Plan was addressed by Consultation?	Lead-based Paint Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The City of Racine invited current and past program recipients, regional stakeholders, and practitioners to participate in the consultation process for the 2020-2024 Consolidated Plan. On October 14, 17, 18, 23 and 29, 2019 department staff conducted public input sessions to solicit insight for the development of the 2020-2024 Consolidated Plan from the general public, regional stakeholders, and past funding recipients. City staff also met with individual agency leadership. Participants from the focus groups and targeted agencies provided input on the strengths and shortcomings of Racine community development programs over the past five years (2014-2019), and anticipated community development needs over the next five years (2020-2024). Participants were asked to identify replicable community development models from other regions, compare these programs, policies or efforts to those currently available in Racine, and help determine what criteria or measures of success would accurately judge the success of Racine's overall community development programs in 2024. An on-line survey was made available to the general public and all stakeholders to measure the impact of programs funded with CDBG, HOME and ESG over the past five years, on the housing and community development needs of low- and moderate-income persons/households over the next five years, and on the priorities in the use of CDBG, HOME and ESG funds to meet those needs over the next five years. The survey was promoted through direct email and social media. Paper copies of the survey were distributed at community events and entered manually by staff into the on-line format.

Identify any Agency Types not consulted and provide rationale for not consulting

All relevant agency types were consulted during the input process.

Other local/regional/state/federal planning efforts considered when preparing the Plan

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
Continuum of Care	Racine Continuum of Care	The Racine Continuum of Care, the Racine Homeless Coalition, and the Department of City Development maintain a close working relationship. Staff from the Department regularly attend COC meetings and are participants on committees and working groups and the City is a member of the COC. In addition, the City has designated homeless assistance as one of its priorities and works with the COC and its members to provide funding for the highest-rated needs identified by homeless providers.

Table 3 – Other local / regional / federal planning efforts

Narrative (optional)

One resource reviewed during the development process was the Comprehensive Plan for the City of Racine: 2035 that was adopted in November 2009. Although the process of developing the Comprehensive Plan included surveys and public informational meetings for all of Racine County, the resulting objectives and recommendations, especially for Housing Development and Economic Development, are relevant and applicable to the 5- Year Consolidated Plan for the City of Racine.

AP-12 Participation – 91.105, 91.200(c)

1. Summary of citizen participation process/Efforts made to broaden citizen participation Summarize citizen participation process and how it impacted goal-setting

Citizens were notified of public participation opportunities via public notices in the local news media outlets; via email of interested parties; and via public hearings.

Citizen Participation Outreach

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/ attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
1	Newspaper Ad	Non-targeted/ broad community	No responses.	No comments were received during the public comment period, June 8 through July 8.	Not applicable.	

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/ attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
2	Public Hearing	Non-targeted/ broad community	During the July 8th Public Hearing, three people spoke.	Laura Sumner Coon from Racine Literacy Council expressed her gratitude for the funding. Heather Lux from WWBIC stated that her organization appreciates the continued support. Ken Brown extended his gratitude for the meeting	No comments were rejected.	https://cityofracine.legistar1.com/cityofracine/meetings/2024/7/10334_M_Community_Development_Block_Grant_Advisory_Board_24-07-08_Meeting_Minutes.pdf?

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/ attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
3	Community Engagement Event 06/12/2024	Current, former, and potentially interested grantees	During this event, 18 members of the public commented on how they would like to see these funds spent within the community.	Public comments received focused on affordable rentals, homelessness support, teen parent resources, and more.	No comments were rejected.	

Table 4 – Citizen Participation Outreach

Expected Resources

AP-15 Expected Resources – 91.220(c)(1,2)

Introduction

If the total grant received by the City of Racine is less than the funds allocated to activities, then each activity's budget will be reduced in the same proportion as the percentage difference between the estimated total grant and the actual total grant. If the total grant received by the City of Racine is more than the funds allocated to activities, then the budget of any activity that received an allocation less than the amount requested by the applicant, due to the estimated lack of funds, will be increased in the same proportion as the percentage difference between the estimated total grant and the actual total grant, up to the amount of the applicant's original request.

Anticipated Resources

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
CDBG	public - federal	Acquisition Admin and Planning Economic Development Housing Public Improvements Public Services	1,771,629.00	0.00	0.00	1,771,629.00	1,771,629.00	CDBG funds will be used to meet the identified needs and the housing and non-housing goals established in this Consolidated Plan

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
HOME	public - federal	Acquisition Homebuyer assistance Homeowner rehab Multifamily rental new construction Multifamily rental rehab New construction for ownership TBRA	515,160.29	87,096.00	1,849,259.71	2,451,516.00	2,451,516.00	The HOME funds will be used to meet the identified housing needs and housing goals established in this Consolidated Plan

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
ESG	public - federal	Conversion and rehab for transitional housing Financial Assistance Overnight shelter Rapid re-housing (rental assistance) Rental Assistance Services Transitional housing	158,967.00	0.00	0.00	158,967.00	158,967.00	The ESG funds will be used to meet the shelter, housing, and support services needs of persons who are homeless or may soon become homeless within the City of Racine.

Table 5 - Expected Resources – Priority Table

Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied

Leveraging Federal Funds to Maximize Community Impact in Racine

Racine prioritizes leveraging federal funds to attract additional resources from private, state, and local sources is a top priority. This approach ensures that each dollar invested has a multiplied impact, fostering sustainable community development and enhancing housing initiatives.

When making funding decisions, Racine places significant emphasis on activities that have identified or secured supplemental funding sources.

Proposals demonstrating such financial support are given additional consideration during the grant allocation process, highlighting the city's commitment to maximizing resource efficiency.

Encouragement of Private and Non-Federal Public Funding:

Administrators of private, not-for-profit organizations are actively encouraged to seek out private and non-federal public funding sources. This encouragement aims to ensure the long-term sustainability of their programs and services. By doing so, these organizations can bolster their financial stability and capacity to serve the community effectively.

Strategic Use of Federal Funds:

Program administrators are advised to highlight the award of Community Development Block Grant (CDBG), HOME Investment Partnerships Program (HOME), or Emergency Solutions Grants (ESG) funds in their applications for additional private and non-federal public grants. The recognition of federal support can strengthen their proposals, demonstrating a solid foundation of financial backing and increasing their attractiveness to potential funders.

Reporting and Accountability:

Recipients of CDBG, HOME, and ESG funds are required to report all other funding sources contributing to their specific activities. This transparency ensures that all leveraged resources are accurately tracked and accounted for, fostering a comprehensive understanding of the financial landscape supporting community projects.

Examples of Additional Funding Sources:

- In-Kind Contributions: Donations of goods or services that reduce project costs.
- Foundation Grants: Financial support from private foundations aimed at specific initiatives.
- Individual Contributions and Donations: Monetary gifts from private individuals.
- Private Capital Loans and Grants: Funding from private sector loans or grants.
- Private Equity Investments: Investments from private equity firms seeking both social impact and financial return.

By effectively leveraging federal funds alongside these additional resources, Racine ensures that community development projects are well-supported and have a greater overall impact. This strategic approach not only enhances the immediate outcomes of funded activities but also promotes the long-term viability and growth of community programs, ultimately benefiting the city's residents.

If appropriate, describe publically owned land or property located within the jurisdiction that may be used to address the needs identified in the plan

Utilizing Publicly Owned Land to Address Community Needs in Racine

The City of Racine actively collaborates with Racine County to finalize a strategic process for acquiring properties that the county obtains through in-rem tax foreclosure. These properties present a valuable opportunity to create affordable housing and address critical community needs identified in the plan.

Leveraging Foreclosed Properties:

Through this collaboration, the city aims to transform foreclosed properties into affordable housing units, contributing significantly to the community's housing stock. This initiative aligns with Racine's broader goals of enhancing housing accessibility and fostering community development.

Addressing Community Needs:

By converting foreclosed properties into affordable housing, the City of Racine addresses several key needs identified in the plan:

- **Increasing Affordable Housing:** This initiative directly contributes to the availability of affordable housing units, helping to alleviate housing shortages and support low- to moderate-income residents.
- **Revitalizing Neighborhoods:** Repurposing foreclosed properties helps prevent blight and decay, promoting neighborhood stabilization and enhancement.
- **Supporting Sustainable Development:** Utilizing existing structures and land reduces the need for new construction, aligning with sustainable development practices.
- **Enhancing opportunities for homeownership and wealth building through real estate:** Implementing incentives specifically aimed at first time homebuyers making home purchase more attainable.

Collaborative Effort:

This initiative exemplifies the power of collaboration between city and county governments. By working together, Racine and Racine County can more effectively address housing challenges and leverage public assets for the community's benefit.

Through these efforts, the City of Racine is committed to maximizing the potential of publicly owned land and properties, ensuring that they are used in ways that foster community development, enhance affordable housing, and improve the overall quality of life for its residents.

Discussion

In conclusion, the City of Racine's approach to community development and housing initiatives exemplifies a commitment to collaboration, strategic leveraging of resources, and innovative solutions. By actively engaging with stakeholders, including community-based organizations, local businesses, and governmental entities like Racine County, the city is able to maximize the impact of its efforts.

Through programs like the Rental Empowerment and Neighborhood Tenant Services (RENTS) initiative, the City of Racine demonstrates its dedication to enhancing rental housing and supporting tenant rights. Additionally, initiatives such as the Smart Street Lights project and the utilization of foreclosed properties for affordable housing underscore the city's innovative approach to addressing community needs.

The strategic use of federal funds, coupled with efforts to secure additional resources from private, state, and local sources, ensures that Racine's community development projects are well-supported and sustainable in the long term. By leveraging a combination of funding sources and actively pursuing partnerships, the city is able to maximize its impact on housing accessibility, economic development, and neighborhood revitalization.

Moving forward, Racine remains committed to fostering vibrant, inclusive neighborhoods and supporting sustainable housing solutions. Through continued collaboration and strategic planning, the City of Racine is poised to build upon its successes and create a more prosperous future for all residents.

Annual Goals and Objectives

AP-20 Annual Goals and Objectives

Goals Summary Information

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
1	Support for Existing Owner Housing	2020	2024	Affordable Housing	City of Racine	Support for Existing Owner Housing	CDBG: \$.00	Homeowner Housing Rehabilitated: 10 Household Housing Unit
2	New Homeownership Housing	2020	2024	Affordable Housing	City of Racine	New Homeownership Housing	HOME: \$436,000.00	Homeowner Housing Added: 2 Household Housing Unit
3	Rental Housing	2020	2024	Affordable Housing Non-Homeless Special Needs	City of Racine LMI Census Tracts	Rental Housing	CDBG: \$50,000.00 HOME: \$30,000.00	Tenant-based rental assistance / Rapid Rehousing: 9 Households Assisted
4	Viable CHDOs	2020	2024	Affordable Housing	City of Racine	Viable CHDOs	CDBG: \$.00 HOME: \$.00 ESG: \$.00	Homeowner Housing Rehabilitated: 0 Household Housing Unit

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
5	Homelessness Services	2020	2024	Affordable Housing Homeless	City of Racine	Homelessness Services	ESG: \$147,045.00	Homeless Person Overnight Shelter: 350 Persons Assisted Overnight/Emergency Shelter/Transitional Housing Beds added: 350 Beds Homelessness Prevention: 10 Persons Assisted
6	Code Enforcement	2020	2024	Affordable Housing	City of Racine LMI Census Tracts Neighborhood Stabilization and Enhancement District	Code Compliance	CDBG: \$195,000.00	Housing Code Enforcement/Foreclosed Property Care: 660 Household Housing Unit
7	Economic Mobility	2020	2024	Non-Housing Community Development	City of Racine	Economic Mobility	CDBG: \$225,000.00	Public service activities for Low/Moderate Income Housing Benefit: 100 Households Assisted
8	Homeownership Services and Community Stabilization	2020	2024	Affordable Housing Non-Housing Community Development	City of Racine	Homeownership Services and Community Stabilization	CDBG: \$40,000.00	Public service activities for Low/Moderate Income Housing Benefit: 100 Households Assisted
10	Microenterprise Assistance	2020	2024	Non-Housing Community Development	City of Racine	Economic Development/Micro-Enterprises	CDBG: \$50,000.00	Businesses assisted: 23 Businesses Assisted

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
11	Public Infrastructure and Facilities	2020	2024	Non-Housing Community Development	City of Racine LMI Census Tracts	Public Infrastructure and Facilities	CDBG: \$150,932.00	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 150 Persons Assisted
12	Administration	2020	2024	Administration	City of Racine	Administration	CDBG: \$354,000.00 HOME: \$51,516.00 ESG: \$11,923.00	Other: 6 Other
13	Blight Elimination	2020	2024	Non-Housing Community Development	City of Racine LMI Census Tracts	Blight Elimination	CDBG: \$530,000.00	Buildings Demolished: 1 Buildings

Table 6 – Goals Summary

Goal Descriptions

1	Goal Name	Support for Existing Owner Housing
	Goal Description	The goal is to improve the existing owner-occupied housing which involves bringing units up to code while also meeting energy efficiency and accessibility standards. The strategic plan to achieve this goal is via the CDBG homeowner repair program and the Racine Energy Efficiency Program (REEP) which utilizes program income to fund these activities.

2	Goal Name	New Homeownership Housing
	Goal Description	To assist eligible households in becoming homeowners, new homes will be built with construction subsidies and/or direct homebuyer assistance with our community partners such as Racine Revitalization Partnership and/or Habitat for Humanity, Racine.
3	Goal Name	Rental Housing
	Goal Description	Encourage responsible rental property ownership of units through proactive inspection including but not limited to lead risk reduction and develop special needs housing units or provide rental assistance with TBRA.
4	Goal Name	Viable CHDOs
	Goal Description	As of August 22, 2024 the City of Racine has not identified an eligible CHDO. However, Racine will withhold appropriate funds per 24 CFR 92.300 (a)(1) which states: “Within 24 months after HUD notifies the participating jurisdiction of HUD’s execution of the HOME Investment Partnerships Agreement, the participating jurisdiction must reserve not less than 15 percent of the HOME allocation for investment only in housing to be developed, sponsored, or owned by community housing development organizations.”
5	Goal Name	Homelessness Services
	Goal Description	Mitigate or prevent homelessness.
6	Goal Name	Code Enforcement
	Goal Description	Inspectors and staff will be assigned to perform proactive inspections using the newly adopted RENTS ordinance in the City of Racine's Neighborhood Stabilization and Enhancement District. Other eligible code enforcement expenses may also be incurred.
7	Goal Name	Economic Mobility
	Goal Description	Funds will be used to support organizations that provide training for City of Racine residents to move into living-wage employment or programs that minimize barriers to accessing training.

8	Goal Name	Homeownership Services and Community Stabilization
	Goal Description	Increase the number of homeowners in the City of Racine and facilitate existing residents' path to homeownership.
10	Goal Name	Microenterprise Assistance
	Goal Description	Assist development of and success of Microenterprises.
11	Goal Name	Public Infrastructure and Facilities
	Goal Description	Funds will be prioritized for capital improvements at community centers and physical work necessary to expand healthcare services to low-/moderate-income households in the City. Other potential uses include neighborhood infrastructure such as park equipment, public art, or transit improvements.
12	Goal Name	Administration
	Goal Description	Funds will be used for the administration of funds and projects.
13	Goal Name	Blight Elimination
	Goal Description	Removal of blighted properties in LMI Census Tracts

Projects

AP-35 Projects – 91.220(d)

Introduction

The City of Racine expects to fund the following projects in 2024:

1. Rental Empowerment and Neighborhood Tenant Services (RENTS) which is part of Code Enforcement
2. Community Development Block Grant (CBDG) Homeowner Repair Program
3. Increase affordable residential housing units via HOME funds
4. Revitalize Neighborhoods
5. Eligible Public Services
6. Reduce Lead-based paint hazards

Projects

#	Project Name
1	Chapter 5: Other Real Property Improvements
2	Chapter 6: Public Facilities, Special Assessments & Private Utilities
3	Chapter 17: Lead-Based Paint
4	Chapter 7: Public Service
5	Chapter 8: Economic Development & Section 108
6	Chapter 4: Housing Activities
7	New Homeownership Housing
8	Rental Housing
9	ESG24 Racine
10	Chapter 11: Financial Management

Table 7 - Project Information

Describe the reasons for allocation priorities and any obstacles to addressing underserved needs

Funds are allocated based on the 2020-2024 Consolidated Plan. The plan has been approved by the City of Racine Community Development Block Grant Advisory Board and affirmed by the City of Racine Common Council. Funding priorities have been created to provide maximum impact to serve the highest unmet need within the City of Racine.

AP-38 Project Summary
Project Summary Information

1	Project Name	Chapter 5: Other Real Property Improvements
	Target Area	City of Racine
	Goals Supported	Code Enforcement Homeownership Services and Community Stabilization Blight Elimination
	Needs Addressed	Code Compliance Homeownership Services and Community Stabilization
	Funding	CDBG: \$634,191.00
	Description	Eligible activities under this chapter include Acquisition, Disposition, Clearance, Tax Foreclosed Housing (In-Rem), Code Enforcement, Lead-Based Paint Hazard Evaluation and Reduction, Historic Preservation, Renovation of Closed Buildings, Handicapped Accessibility, Energy Efficiency, Brownfields.
	Target Date	12/31/2024
	Estimate the number and type of families that will benefit from the proposed activities	It is estimated that at least 400 persons will benefit from these activities.
	Location Description	Citywide
	Planned Activities	Code Enforcement, Clearance, and Lead-Based Paint Hazard Evaluation and Reduction
2	Project Name	Chapter 6: Public Facilities, Special Assessments & Private Utilities
	Target Area	LMI Census Tracts
	Goals Supported	Public Infrastructure and Facilities
	Needs Addressed	Public Infrastructure and Facilities
	Funding	CDBG: \$245,275.00
	Description	The improvement of public facilities or infrastructure within low to moderate-income areas.
	Target Date	12/31/2024

	Estimate the number and type of families that will benefit from the proposed activities	The estimated number of low to moderate-income families that will benefit from this project is 50 persons.
	Location Description	Citywide
	Planned Activities	This activity will allow for public infrastructure improvements to be made in the CDBG target areas. The improvements to be made in the areas will include but are not limited to: • lateral and sidewalk improvements within the Lincoln-King Neighborhood, • park improvements and extended community service hours.
3	Project Name	Chapter 17: Lead-Based Paint
	Target Area	City of Racine
	Goals Supported	Homeownership Services and Community Stabilization
	Needs Addressed	Homeownership Services and Community Stabilization
	Funding	CDBG: \$50,000.00
	Description	The Live Lead Safe Program is a federally funded collaborative effort in which the Kenosha and Racine Public Health Department combine resources to increase awareness of lead-based paint hazards. The program focuses on eliminating hazards through rehabilitation loans and grants, ensuring that homes are safe and lead free.
	Target Date	12/31/2024
	Estimate the number and type of families that will benefit from the proposed activities	Estimated 100 all households.
	Location Description	Citywide
	Planned Activities	Planned activities to address existing lead-based paint hazards and prevent future exposure include notification, lead hazard evaluation, lead hazard reduction, and ongoing maintenance.
4	Project Name	Chapter 7: Public Service
	Target Area	City of Racine

	Goals Supported	Homelessness Services Economic Mobility Homeownership Services and Community Stabilization
	Needs Addressed	Homelessness Services Economic Mobility Homeownership Services and Community Stabilization
	Funding	CDBG: \$265,744.00
	Description	Activities funded under the Public Service Cap will fall under the following: Recreational Services, Employment services, Education Programs, Crime prevention and Service for Homeless Persons.
	Target Date	12/31/2024
	Estimate the number and type of families that will benefit from the proposed activities	It is anticipated that the funded non-profit organizations that will receive funding in 2024 to provide public services to over 500 persons/households.
	Location Description	Citywide
	Planned Activities	Planned activities included but are not limited to Housing Counseling education, trades jobs training, mentoring services, and extended community service hours.
5	Project Name	Chapter 8: Economic Development & Section 108
	Target Area	City of Racine
	Goals Supported	Microenterprise Assistance
	Needs Addressed	Economic Development/Micro-Enterprises
	Funding	CDBG: \$50,000.00
	Description	Assist entrepreneurs, particularly those from populations that are under represented, seeking to start or grow small businesses and microenterprises (as defined by HUD) that create jobs.
	Target Date	12/31/2024
	Estimate the number and type of families that will benefit from the proposed activities	Around 25 entrepreneurs/microenterprises will be assisted via the activities proposed within the Project.
	Location Description	Citywide

	Planned Activities	Projects under chapter 8 may fall into one of the following: Small Business Technical Assistance and small business development loans.
6	Project Name	Chapter 4: Housing Activities
	Target Area	City of Racine
	Goals Supported	Support for Existing Owner Housing New Homeownership Housing Rental Housing
	Needs Addressed	Support for Existing Owner Housing New Homeownership Housing Rental Housing
	Funding	CDBG: \$172,094.00
	Description	Housing Rehab, home purchase activities, rental housing activities and new construction.
	Target Date	12/31/2024
	Estimate the number and type of families that will benefit from the proposed activities	At least 25 LMI households will benefit from activities funded under this chapter.
	Location Description	Citywide
	Planned Activities	Repair Programs, Repair Grants, Rehab Loans
7	Project Name	New Homeownership Housing
	Target Area	City of Racine
	Goals Supported	New Homeownership Housing
	Needs Addressed	New Homeownership Housing
	Funding	HOME: \$1,200,000.00
	Description	Creation of homeownership units for low to moderate-income households.
	Target Date	12/31/2024
	Estimate the number and type of families that will benefit from the proposed activities	It is anticipated that 4 single-family homeownership units will be created.

	Location Description	Homes will be placed in vacant lots in the City of Racine.
	Planned Activities	Development of four single-family ownership units.
8	Project Name	Rental Housing
	Target Area	City of Racine
	Goals Supported	Rental Housing
	Needs Addressed	Rental Housing
	Funding	HOME: \$1,200,000.00
	Description	Creation or rehabilitation of rental units.
	Target Date	12/31/2024
	Estimate the number and type of families that will benefit from the proposed activities	At least two rental units will be created and targeted to LMI households.
	Location Description	A property within the City of Racine.
	Planned Activities	At least two rental units will be created and targeted to LMI households.
9	Project Name	ESG24 Racine
	Target Area	City of Racine
	Goals Supported	Homelessness Services
	Needs Addressed	Homelessness Services
	Funding	ESG: \$158,967.00
	Description	ESG funds may be used for five program components: street outreach, emergency shelter, homelessness prevention, rapid re-housing assistance, and HMIS; as well as administrative activities.
	Target Date	12/31/2024
	Estimate the number and type of families that will benefit from the proposed activities	It is anticipated that 382 Households will be served by City of Racine homeless service providers.
	Location Description	City of Racine.
	Planned Activities	Emergency Shelter - Essential Services, Emergency Shelter - Shelter Operations, Rapid Re-Housing, HMIS, and Administration.

10	Project Name	Chapter 11: Financial Management
	Target Area	City of Racine
	Goals Supported	Administration
	Needs Addressed	Administration
	Funding	CDBG: \$354,325.00 HOME: \$51,516.00
	Description	The administration and planning for CDBG, HOME, and ESG activities and projects.
	Target Date	12/31/2024
	Estimate the number and type of families that will benefit from the proposed activities	Planning & Administration activities are not subject to benefit numbers.
	Location Description	Citywide
	Planned Activities	The planned activities are for administering the CDBG, HOME, and ESG grants, associated activities and coordinating with related programs.

AP-50 Geographic Distribution – 91.220(f)

Description of the geographic areas of the entitlement (including areas of low-income and minority concentration) where assistance will be directed

Community Development Block Grant (CDBG) and Emergency Shelter Grant (ESG) Funds:

- CDBG and ESG funding will be directed to areas designated as Low- to Moderate-Income (LMI) or households within these areas. Exceptions may apply for activities addressing slum or blight remediation on a spot basis.
- Public facilities and infrastructure projects are specifically targeted towards neighborhoods located within LMI census tracts.
- While a higher percentage of funds may be expended within LMI census tracts, activities aimed at housing, public service, or economic development do not necessarily require beneficiaries to be from LMI census tracts.

HOME Housing Investment Partnerships Program:

- HOME funds are utilized in any geographic area of Racine where the recipient meets the income eligibility criteria for Low- to Moderate-Income (LMI) individuals.

Racial Concentration and Lower-Income Areas:

- Racine's lower-income areas are closely correlated with areas of racial concentration, as indicated by the 2010 U.S. Census.
- Approximately 53% of Racine's total population resides in LMI areas, with around 30% being African-American and 26% Hispanic/Latino, percentages exceeding their representation in the city's overall population.

By strategically targeting funding to these geographic areas of need, Racine aims to address disparities, enhance community development, and improve the quality of life for all residents, particularly those in lower-income and minority-concentrated neighborhoods.

Geographic Distribution

Target Area	Percentage of Funds
City of Racine	100
LMI Census Tracts	
Greater Uptown NRSA	
Neighborhood Stabilization and Enhancement District	

Table 8 - Geographic Distribution

Rationale for the priorities for allocating investments geographically

Rationale for Geographic Investment Priorities:

The City of Racine's allocation decisions for federal Community Development Block Grant (CDBG), HOME Housing Investment Partnerships Program, and Emergency Solutions Grant (ESG) funds are governed by a comprehensive framework that integrates budgetary policies, federal regulations, and established practices. This approach aimed to optimize the impact of these investments within the city, ensuring effective and efficient use of resources to address community needs.

1. Budgetary Policy and Regulatory Requirements:

- Racine's budgetary policies mandate that CDBG, HOME, and ESG funds must be invested exclusively within the city limits, ensuring that resources directly benefit Racine's residents and communities.
- Federal regulations governing these grant programs stipulate that funding should primarily target lower-income persons, households, or areas, as defined by the U.S. Department of Housing and Urban Development (HUD).

2. Historical Investment Focus:

- Racine has a long-standing practice of directing over 95% of its funding towards serving lower-income individuals, households, or areas. This commitment reflects the city's dedication to addressing disparities and meeting the needs of its most vulnerable residents.

3. Geographic Equity and Community Impact:

- By focusing investments within the city limits, Racine ensures that federal funds directly benefit the community, fosters economic development, enhance housing accessibility, and support essential services.
- Prioritizing lower-income individuals, households, and communities aligns with the city's commitment to advancing equity and inclusivity. This approach ensures that resources are allocated to those who are most in need, thereby addressing disparities and fostering a more equitable distribution of support across all communities.

4. Maximizing Impact and Compliance:

- By adhering to federal regulations and focusing on serving lower-income populations, Racine not only maximizes the impact of its investments but also maintains compliance with grant program requirements.
- This strategic approach allows Racine to effectively address community needs, reduce

disparities, and create opportunities for sustainable development and growth.

In summary, Racine's geographic investment priorities are driven by its budgetary policy, federal regulations, and a commitment to maximizing the impact of CDBG, HOME, and ESG funds within the city limits. By directing resources toward lower-income individuals, households, and communities, Racine aims to promote equity, foster community development, and enhance the overall quality of life for all residents.

Discussion

Discussion: Maximizing Community Impact through Strategic Investments in Racine

In examining the City of Racine's approach to community development and housing initiatives, several key themes emerge: collaboration, leveraging of resources, and a commitment to equity and inclusivity.

Collaborative Approach: Racine's strategy involves active collaboration with a diverse array of stakeholders, including community-based organizations, local businesses, governmental entities like Racine County, and residents themselves. This collaborative network enhances the planning process, ensures a comprehensive understanding of community needs, and promotes collective action towards shared goals.

Strategic Resource Leveraging: Racine demonstrates a keen understanding of the importance of leveraging resources to maximize community impact. By strategically combining federal funds with additional resources from private, state, and local sources, the city is able to amplify the effectiveness of its initiatives. This approach not only enhances the immediate outcomes of funded activities but also fosters long-term sustainability and growth.

Equity and Inclusivity: The geographic distribution of funding reflects Racine's commitment to equity and inclusivity. By directing resources primarily towards lower-income persons, households, and areas, the city aims to address disparities and ensure that all residents have access to essential services, affordable housing, and economic opportunities. This targeted approach aligns with both budgetary policy and federal regulations, allowing Racine to fulfill its obligations while making a meaningful difference in the lives of its residents.

Long-Standing Practice: Racine's investment decisions are grounded in a long-standing practice of prioritizing funding to serve lower-income populations. This commitment, coupled with a track record of directing over 95% of funding towards this goal, demonstrates the city's dedication to addressing community needs and reducing disparities.

Looking Forward: As Racine continues to navigate the complex landscape of community development, it remains poised to build upon its successes and overcome challenges. By remaining collaborative, strategic, and equitable in its approach, the City of Racine is well-positioned to create a more

prosperous future for all residents.

In conclusion, Racine's approach to community development serves as a model for other cities seeking to address pressing challenges and promote inclusive growth. By prioritizing collaboration, leveraging resources effectively, and maintaining a steadfast commitment to equity, Racine demonstrates the power of collective action in creating positive change.

Affordable Housing

AP-55 Affordable Housing – 91.220(g)

Introduction

The following addresses the number of households to be assisted for affordable housing in Racine. The Homeless, Non-Homeless, Special-Needs, and Rental Assistance numbers will be completed through programs using ESG funds. The Acquisition and Production of new units will be completed using HOME funds. The Rehab of Existing Units will be completed with CDBG funds.

One Year Goals for the Number of Households to be Supported	
Homeless	156
Non-Homeless	23
Special-Needs	25
Total	204

Table 9 - One Year Goals for Affordable Housing by Support Requirement

One Year Goals for the Number of Households Supported Through	
Rental Assistance	30
The Production of New Units	4
Rehab of Existing Units	9
Acquisition of Existing Units	1
Total	44

Table 10 - One Year Goals for Affordable Housing by Support Type

Discussion

AP-60 Public Housing – 91.220(h)

Introduction

- The Housing Authority of Racine County (HARC) provides tenant-based- voucher assistance to offer affordable housing solutions for low-income families, seniors, and individuals with disabilities. This initiative is part of HARC’s broader mission to promote personal, economic, and social upward mobility. By facilitating the transition from subsidized to non-subsidized housing, HARC aims to support long-term stability and self-sufficiency for residents in the community.

In addition to housing assistance, HARC provides community resources, to help voucher recipients build the skills and confidence needed for greater independence. HARC also collaborates with local organizations to address barriers to housing stability and improve overall quality of life. Through these efforts, HARC is dedicated to fostering a more inclusive and resilient community, ensuring that all residents have the opportunity to thrive.

Actions planned during the next year to address the needs to public housing

HARC is committed to advancing affordable housing initiatives by issuing Request for Proposals (RFP) for Project-Based Voucher (PBV) developments county-wide and exploring innovating funding opportunities. In 2024, the PHA will implement provisions of the Housing Opportunity Through Modernization Act (HOTMA.) During this year, HARC has revised several elements of its plan since the last Annual Action Plan submission. The revised area include:

- Housing Needs and Strategy for Addressing Housing Needs
- Financial Resources
- Rent Determination
- Operation Management
- Informal Review and Hear Procedure
- Significant Amendment/Modification

Currently, HARC is managing a PBV Housing Assistance Payment (HAP) Contract for 65 RAD2 PBVs and 60 additional PBVs. Additionally, efforts are underway to lease 32 PBVs selected through an RFP in 2022 and 3 from an RFP in 2021. The City of Racine will also continue to explore partnership options to leverage HOME funds, aiming to increase the number of HOME-assisted units.

Actions to encourage public housing residents to become more involved in management and participate in homeownership

HARC will actively encourage voucher recipients engagement in the management and participation of its Family Self Sufficiency (FSS), Homewonership, and Housing CHOice Voucher programs. By forging a robust partnership with the City's Financial Empowerment Center (FEC), HARC PHA is committed to empowering recipients and significantly enhancing their involvement and success in these vital programs.

If the PHA is designated as troubled, describe the manner in which financial assistance will be provided or other assistance

N/A

Discussion

N/A

AP-65 Homeless and Other Special Needs Activities – 91.220(i)

Introduction

The City of Racine has a long-standing commitment to supporting the CoC and homeless service providers, including Racine Vocational Ministries, Lutheran Social Services, SAFE Haven, Women Resource Center, and the Homeless Assistance Leadership Organization (HALO), through Emergency Solutions Grant (ESG) funding. These funds are crucial in combating homelessness by providing essential services such as outreach, prevention, emergency shelter, and rapid rehousing for individuals and families in need. The primary goal is to quickly rehouse those experiencing homelessness, enhance housing stability, and promote self-sufficiency. This support is a vital component of the city's broader strategy to foster affordable housing and work towards ending homelessness.

Describe the jurisdictions one-year goals and actions for reducing and ending homelessness including

Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs

Homeless service providers within the CoC play a crucial role in addressing the challenges faced by individuals experiencing homelessness. Their responsibilities include evaluating, assessing, and connecting individuals and families with suitable housing options. They utilize the Coordinated Entry System to organize, prioritize, and tailor services to meet specific needs, ensuring rapid access to housing solutions.

The Racine Hope Center outreach staff organizes the Bi-Annual Point in Time event with the help of homeless providers, community partners, and volunteers. This bi-annual outreach event, supported by CoC members and community volunteers, involves reaching out to the community, connecting people experiencing literal homelessness with necessary resources, and linking them to emergency services.

Lastly, the City of Racine will continue to participate as a member of the CoC, providing and obtaining input from the Homeless Coalition. This collaboration ensures the delivery of essential services and assistance with funding to effectively address homelessness.

Addressing the emergency shelter and transitional housing needs of homeless persons

Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to

permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again

It is essential to take a collaborative approach when assisting individuals experiencing homelessness in their journey towards stable and sustainable housing. The City of Racine's ESG funding continues to support homeless service providers in delivering essential services aimed at facilitating transitions into permanent housing. These services encompass skill development, effective problem-solving and communication strategies, and access to community resources through case management services, all designed to mitigate eviction risks.

Moreover, the city aims to expand the availability of safe rental housing by leveraging CDBG and HOME funds. This effort includes providing resources for landlord repairs, establishing TBRA rental assistance programs, and collaborating with the RENTs home inspection program. These strategic initiatives promote responsible rental property management and increase access to suitable housing options for individuals experiencing homelessness.

Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); or, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs.

Discussion

n/a

AP-75 Barriers to affordable housing – 91.220(j)

Introduction:

Introduction:

In the vibrant city of Racine, Wisconsin, where historical charm meets modern innovation, the pursuit of affordable housing stands as a critical endeavor. As we embark on the formulation of our Action Plan to address barriers to affordable housing under Section 91.220(j), we recognize the multifaceted challenges that confront our community. Racine, like many urban areas across the nation, grapples with the complex intersection of economic dynamics, housing availability, and social equity.

Recent discussions and collaborations within Racine have shed light on the pressing need to confront these barriers head-on. From collaborative initiatives such as the Rental Empowerment and Neighborhood Tenant Services (RENTS) program to strategic investments in public infrastructure, the City of Racine is committed to fostering vibrant, inclusive neighborhoods where every resident has access to safe, affordable housing options.

Drawing on insights from recent chats and internet data, we have identified key priorities and strategies to guide our efforts. From leveraging federal funds to maximize community impact to promoting geographic equity in resource allocation, our Action Plan reflects a comprehensive approach rooted in collaboration, innovation, and a steadfast commitment to equity.

As we commence on this journey to overcome barriers to affordable housing, the City of Racine stands united in its dedication to creating a more equitable and prosperous future for all residents. Through collective action and strategic planning, we aim to transform challenges into opportunities, ensuring that every individual and family in Racine has a place to call home.

Actions it planned to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment

Actions Planned to Remove Barriers to Affordable Housing:

1. Investment in Affordable Housing Production and Rehabilitation: Racine will allocate Community Development Block Grant (CDBG) and HOME funds towards producing or rehabilitating affordable housing units. This includes supporting activities through its housing rehabilitation loan program and collaborating with public and private third parties engaged in similar initiatives.

2. **Tenant-Based Rent Assistance and Support for Rental and Homeownership Opportunities:**HOME funds will be utilized to provide tenant-based rent assistance, enabling lower-income individuals and families to access affordable rental options. Additionally, support will be extended to initiatives that facilitate affordable rental and homeownership opportunities, helping to address the diverse housing needs within the community.
3. **Cooperation with Developers for Low-Income Housing Tax Credits:**Racine will collaborate with developers seeking Section 42 low-income housing tax credits, leveraging this financial incentive to encourage the development of affordable housing units. By facilitating partnerships and providing support, the city aims to increase the availability of affordable housing options for its residents.
4. **Assistance for Housing Authority Programs:**City officials will actively assist the Housing Authority of Racine County staff in their efforts to serve income-eligible households in need of housing assistance. This collaboration ensures that resources are effectively coordinated and deployed to address housing needs across the community.

Through these planned actions, Racine demonstrates its commitment to removing barriers to affordable housing by addressing various policy factors such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment. By investing in housing production and rehabilitation, providing rent assistance, fostering rental and homeownership opportunities, and collaborating with key stakeholders, Racine aims to create a more inclusive and equitable housing landscape for all residents.

Discussion:

Discussion: Addressing Barriers to Affordable Housing in Racine

The pursuit of safe affordable housing in Racine, Wisconsin, presents a complex challenge that requires a multifaceted approach. As we delve into the formulation of our Action Plan to address barriers to affordable housing under Section 91.220(j), it is essential to recognize the interconnected nature of the obstacles we face and the strategies we employ to overcome them.

Identifying Key Barriers: Recent discussions and insights from internet data highlight several critical barriers to affordable housing in Racine, including land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment. These factors contribute to the scarcity of affordable housing options and exacerbate disparities within the community.

Planned Actions: In response to these barriers, Racine has outlined a series of planned actions aimed at removing obstacles and fostering greater affordability in the housing market. These actions include:

- Investing CDBG and HOME funds in affordable housing production and rehabilitation.
- Providing tenant-based rent assistance and supporting rental and homeownership

opportunities.

- Cooperating with developers for low-income housing tax credits.
- Partnering with our Building and Neighborhood Enhancement Divisions to ensure safe residential and commercial structures by assuring that they meet State/Local Building Codes.
- Assisting the Housing Authority of Racine County in serving income-eligible households in need of housing assistance.

Collaborative Approach: Addressing barriers to affordable housing requires a collaborative effort that spans across governmental entities, developers, community organizations, and residents. By working together, we can leverage resources, share expertise, and coordinate strategies to maximize our impact and effectiveness.

Equity and Inclusivity: Central to our efforts is a commitment to equity and inclusivity. We recognize that access to affordable housing is not just an economic issue but also a matter of social justice. By prioritizing the needs of lower-income individuals and communities of color, we strive to create a more equitable housing landscape where all residents have the opportunity to thrive.

Moving Forward: As we move forward with the implementation of our Action Plan, it is crucial to remain adaptive, responsive, and innovative. By continuously evaluating our progress, soliciting feedback from stakeholders, and adjusting our strategies as needed, we can ensure that our efforts yield meaningful results and bring us closer to our goal of a more affordable and inclusive Racine.

In conclusion, addressing barriers to safe affordable housing requires a concerted and collaborative effort that acknowledges the complexities of the issue and embraces a diversity of perspectives and solutions. Through strategic planning, coordinated action, and a steadfast commitment to equity, Racine is poised to overcome these barriers and create a more affordable and equitable housing landscape for all residents.

AP-85 Other Actions – 91.220(k)

Introduction:

Introduction:

As we look ahead to the year 2024, the City of Racine stands committed to addressing underserved needs, fostering affordable housing, reducing lead-based paint hazards, alleviating poverty, strengthening institutional structures, and enhancing coordination among public and private agencies. These actions, as outlined under AP-85 Other Actions in accordance with Section 91.220(k), reflect our dedication to promoting equity, improving quality of life, and building a more resilient community for all residents.

In alignment with guidance from the U.S. Department of Housing and Urban Development (HUD), the City of Racine has identified a range of critical initiatives to be undertaken during 2024. These actions represent a comprehensive approach to addressing multifaceted challenges and advancing our collective vision for a more inclusive and vibrant city.

From targeted efforts to reduce lead-based paint hazards and provide support for families living in poverty to initiatives aimed at bolstering affordable housing options and enhancing coordination among stakeholders, each action is designed to make meaningful progress towards our overarching goals. By leveraging resources, fostering partnerships, and prioritizing community needs, we strive to create a more equitable and prosperous future for all residents of Racine.

Together, we can harness the power of unity and determination to overcome challenges, seize opportunities, and create positive change in our community. Through shared commitment and concerted effort, we can build a Racine that is resilient, inclusive, and thriving for generations to come.

Actions planned to address obstacles to meeting underserved needs

Actions Planned to Address Obstacles to Meeting Underserved Needs:

Racine acknowledges that a primary obstacle to meeting underserved needs is the pervasive issue of funding scarcity. To confront this challenge, city staff and elected officials are committed to collaborating with affected agencies to identify alternative funding sources. By expanding the search beyond traditional avenues, such as federal, state, and local government funding, and tapping into resources available within the private sector, Racine aims to secure additional financial support to address a larger portion of the community's needs.

Planned Strategies:

1. Exploring Diverse Funding Sources: City staff and elected officials will actively engage in exploring a diverse range of funding sources beyond the usual government channels. This

includes seeking opportunities for grants, sponsorships, donations, and partnerships with private entities invested in community development.

2. **Enhancing Partnerships:** Racine has cultivated a robust network of non-profit and for-profit partners who share a commitment to furthering the goals outlined in the community action plan. Moving forward, efforts will be made to strengthen and expand these partnerships, leveraging collective resources and expertise to maximize impact.
3. **Advocating for Increased Funding:** City officials will advocate at the federal, state, and local levels for increased funding allocations to address underserved needs. By amplifying the community's voice and articulating the urgency of these needs, Racine aims to garner greater financial support from government sources.
4. **Strategic Resource Allocation:** In tandem with seeking additional funding, Racine will prioritize strategic resource allocation to maximize impact. This may involve reallocating existing funds to areas of greatest need, streamlining administrative processes to optimize efficiency, and prioritizing initiatives with high potential for community benefit.

By implementing these planned strategies, Racine aims to overcome the obstacle of funding scarcity and expand its capacity to meet underserved needs within the community. Through proactive collaboration, innovative approaches, and a steadfast commitment to equity, the city strives to create positive change and improve the quality of life for all residents.

Actions planned to foster and maintain affordable housing

Actions Planned to Foster and Maintain Affordable Housing in 2024:

Building upon the successes and lessons learned from the 2023 program year, Racine has outlined a series of strategic actions to further foster and maintain affordable housing options within the community. These actions are aimed at leveraging federal funds, collaborating with partners, and maximizing resources to address the ongoing housing needs of residents.

1. **Investment in Affordable Housing Production and Rehabilitation:** Racine will continue to allocate Community Development Block Grant (CDBG) and HOME funds towards the production or rehabilitation of affordable housing units. This includes supporting activities through its housing rehabilitation loan program and collaborating with non-profit and private partners to expand affordable housing options.
2. **Counseling and Support for Prospective Homeowners:** The city will work in collaboration with the Financial Empowerment Center (FEC) and other partners to provide counseling and support services to income-eligible prospective homeowners. By empowering individuals with the knowledge and resources needed to navigate the homebuying process, Racine aims to increase homeownership opportunities for low- to moderate-income families.

3. **Enhancement of Affordable Homeownership and Rental Opportunities:**HOME funds will be strategically utilized to enhance the availability of affordable homeownership and rental opportunities within Racine. This may include funding initiatives aimed at developing new affordable housing units, providing tenant-based rent assistance, and supporting programs that facilitate affordable homeownership.
4. **Coordination with Developers for Low-Income Housing Tax Credits:**Racine will continue to coordinate with developers seeking Section 42 low-income housing tax credits, ensuring alignment with city priorities and objectives. By fostering collaboration and providing support, the city aims to facilitate the development of additional affordable housing units through the utilization of tax credits.
5. **Collaborative Resource Utilization with Housing Authority:**City officials will coordinate closely with the staff of the Housing Authority of Racine County to maximize the reach of resources and services to eligible households in need of housing assistance. Through collaborative efforts, Racine seeks to enhance the effectiveness of existing programs and initiatives, reaching a greater number of individuals and families facing housing challenges.

Through these planned actions, Racine remains steadfast in its commitment to fostering and maintaining affordable housing options for all residents. By leveraging resources, building partnerships, and prioritizing community needs, the city aims to create a more equitable and sustainable housing landscape that promotes opportunity and stability for all.

Actions planned to reduce lead-based paint hazards

Actions Planned to Reduce Lead-Based Paint Hazards:

The City of Racine maintains a lead-based paint hazard reduction program focused on proactive measures to protect residents, particularly children under six years of age from harmful effects of lead poisoning.

Actions for reducing lead-based paint hazards:

1. **Comprehensive Testing and Evaluation:**Annually, nearly 2,000 children under the age of six, undergo testing for lead poisoning ordered by their medical provider. The children who are identified as being poisoned receive a home visit from a Public Health Nurse, for evaluation, education and referrals. These children and their families are case managed until their blood level is below state requirements. In addition, their homes and other areas of activity are inspected to identify the environmental sources of lead by a Registered Sanitarian.
2. **Education and Counseling:**The Racine Health Department provides guidance and recommendation to families on housing maintenance practices that can reduce or eliminate lead dust in the home. In addition, educational engagement includes child development, nutrition, and cleaning techniques.

3. **Live Lead Safe Program:**The Live Lead Safe Program is a federally funded collaborative effort in which the Kenosha and Racine Public Health Department combine resources to increase awareness of lead-based paint hazards. The program focuses on eliminating hazards through rehabilitation loans and grants, ensuring that homes are safe and lead free.
4. **Financial Assistance:**The City of Racine offers low-interest loans, funded by the Community Development Block Grant (CDBG), to participants in the Live Lead Safe Program. These loans cover additional costs to rectify lead-based paint hazards and address non-lead Housing Quality Standards violations in occupied structures.
5. **Monitoring and Compliance:**Private, not-for-profit housing organizations receiving CDBG and HOME grant funds are closely monitored for compliance with lead-based paint hazard regulations. The Department of City Development ensures that all procedures and policies adhere to federal regulations for lead-based paint hazard reduction.

Through these concerted efforts, Racine aims to not only address existing lead-based paint hazards but also prevent future exposure, ensuring a safer and healthier environment for all residents. By prioritizing education, testing, remediation, and compliance, the city remains committed to protecting the well-being of its community members, especially its children.

Actions planned to reduce the number of poverty-level families

Actions Planned to Reduce the Number of Poverty-Level Families in Racine:

Racine recognizes the urgent need to address poverty-level families within the community and is committed to implementing targeted strategies to reduce economic disparities and promote upward mobility. Building upon the successful adoption of major strategies in 2023, Racine plans to expand its efforts in collaboration with key stakeholders and leveraging resources from relevant Racine data and HUD resources. Key actions include:

1. **Financial Empowerment Centers (FECs):**Building on the partnership with the Cities for Financial Empowerment Fund (CFE Fund), Racine will continue to develop and launch Financial Empowerment Centers (FECs). These centers will provide comprehensive financial counseling and coaching services to residents, focusing on building credit scores, accessing well-paying jobs, and increasing homeownership opportunities. Collaborative efforts with lead partner Housing Resources, Inc. (HRI) will ensure tailored support for participant households, enhancing their financial resilience and stability.
2. **Educational and Workforce Development Initiatives:**Racine remains committed to improving educational outcomes and workforce skill attainment among residents. Through partnerships with local and national organizations, the city will continue to support initiatives aimed at increasing high school diploma attainment and workforce readiness. By providing opportunities for skill development and training, Racine seeks to empower residents to qualify for living-wage jobs, fostering economic mobility and reducing reliance on public assistance programs.

3. **Enhanced Healthcare Services:**In alignment with efforts to address poverty-related challenges, Racine will open a Federally Qualified Healthcare Center (FQHC) at Julian Thomas Elementary School. This center will offer reduced-cost healthcare services to low-income households, including those enrolled in Medicare or Medicaid. By reducing healthcare costs and increasing access to essential services, the FQHC will alleviate financial burdens on vulnerable families and contribute to overall well-being.

Through these proactive and collaborative actions, Racine aims to make significant strides in reducing the number of poverty-level families within the community. By addressing root causes, providing targeted support, and fostering economic opportunities, the city remains dedicated to building a more equitable and thriving environment for all residents.

Actions planned to develop institutional structure

Actions Planned to Develop Institutional Structures

Racine is dedicated to fostering a supportive institutional structure that empowers residents and promotes economic stability. Building upon existing partnerships and leveraging relevant Racine data and HUD resources, the city has outlined strategic actions to develop institutional capacity:

1. **Participation in Community Alliances:**The City of Racine and its administrative departments will continue active participation in organizations such as the Homelessness and Housing Alliance of Racine County/Continuum of Care. By engaging in collaborative efforts, Racine seeks to address homelessness, housing insecurity, and related challenges facing vulnerable populations.
2. **Promotion of Economic Development:**City staff will maintain relationships with groups such as Racine Economic Development Corporations, Wisconsin Womens Business Initiative Corporation, Legacy Redevelopment Corporation, ect., dedicated to promoting economic development within Racine and the broader Milwaukee-Racine metropolitan area. Through these partnerships, Racine aims to foster economic growth, create job opportunities, and improve the overall well-being of residents.
3. **Fair Housing Compliance and Enforcement:**Racine employs a dedicated Community Development Compliance Specialist and Fair Housing team to oversee fair housing activities, enforcement, and coordination of goals outlined in the city's Analysis of Impediments to Fair Housing Choice. With a focus on fair housing compliance, the city allocates resources to ensure equitable access to housing opportunities for all residents.
4. **Enhanced Fair Housing Services:**The Neighborhood Services Division of the City of Racine provides fair housing services, including referrals to legal assistance services and HUD Fair Housing staff. Monthly reports and local enforcement efforts are closely monitored and

reported to the Affirmative Action and Human Rights Commission, ensuring accountability and transparency in fair housing practices.

By prioritizing institutional development, fostering partnerships, and ensuring fair housing compliance, Racine aims to create a supportive environment that uplifts residents and reduces the prevalence of poverty-level families within the community. Through collaborative efforts and strategic investments, the city remains committed to building a more inclusive and equitable future for all residents.

Actions planned to enhance coordination between public and private housing and social service agencies

Actions Planned to Enhance Coordination between Public and Private Housing and Social Service Agencies:

Racine recognizes the critical importance of collaboration between public and private housing and social service agencies in addressing poverty and promoting economic stability within the community. Drawing upon relevant Racine data and HUD resources, the city has outlined strategic actions to both reduce poverty levels and enhance coordination between these key stakeholders:

1. **Strategic Partnerships:**Racine will proactively foster strategic partnerships between public agencies, private housing developers, and social service organizations. By leveraging the expertise and resources of each sector, the city aims to develop comprehensive solutions to address the underlying causes of poverty and provide holistic support to vulnerable families.
2. **Coordinated Service Delivery:**The city will work to streamline service delivery by facilitating communication and collaboration among housing and social service agencies. By establishing clear channels of communication and shared protocols, Racine seeks to ensure that individuals and families in need receive timely and effective support to address their housing and social service needs.
3. **Data Sharing and Analysis:**Racine will prioritize data sharing and analysis efforts to identify gaps in services and areas of need within the community. By leveraging relevant Racine data and HUD resources, the city aims to develop data-driven strategies that target resources to where they are most needed and track progress towards poverty reduction goals.
4. **Resource Alignment:**Racine will work to align resources across public and private sectors to maximize impact and efficiency. By coordinating funding streams, service delivery systems, and programmatic initiatives, the city seeks to optimize the use of available resources and ensure that they are effectively deployed to support poverty reduction efforts.

Through these planned actions, Racine aims to not only reduce the number of poverty-level families within the community but also to enhance coordination between public and private housing and social service agencies. By fostering collaboration, streamlining service delivery, and aligning resources, the

city remains committed to building a more equitable and supportive environment for all residents.

Discussion:

Discussion: AP-85 Other Actions - 91.220(k)

In our collective pursuit of community development and fostering a more inclusive environment, the City of Racine is embarking on a journey outlined in AP-85 Other Actions under Section 91.220(k). This section underscores our commitment to addressing underserved needs, maintaining affordable housing, reducing lead-based paint hazards, alleviating poverty, developing institutional structures, and enhancing coordination among public and private agencies.

Understanding Underserved Needs:

Racine acknowledges the existence of underserved populations within our community and is committed to addressing their needs comprehensively. By leveraging data and insights, we aim to identify gaps in services and develop targeted interventions to uplift marginalized individuals and communities.

Fostering Affordable Housing:

Affordable housing remains a cornerstone of our community development efforts. Through strategic investments, partnerships with developers, and coordination with housing authorities, we are working to expand access to safe and affordable housing options for all residents, particularly those facing economic challenges.

Combatting Lead-Based Paint Hazards:

Lead-based paint hazards pose a significant threat to public health, particularly among vulnerable populations. Racine is dedicated to reducing exposure to lead through proactive testing, remediation efforts, and educational initiatives aimed at raising awareness and promoting preventive measures.

Alleviating Poverty:

Poverty reduction is a central tenet of our community development agenda. By implementing targeted strategies such as financial empowerment programs, workforce development initiatives, and enhanced access to healthcare services, we aim to create pathways to economic stability and upward mobility for all residents.

Developing Institutional Structures:

Strong institutional structures are essential for effective governance and service delivery. Racine is committed to developing and strengthening institutional frameworks that support equitable access to

resources, facilitate collaboration between public and private agencies, and promote transparency and accountability.

Enhancing Coordination:

Effective coordination among public and private agencies is vital for maximizing the impact of our community development efforts. Through strategic partnerships, data sharing initiatives, and coordinated service delivery models, we aim to streamline processes, eliminate duplication of efforts, and ensure that resources are effectively deployed to address community needs.

As we embark on this journey outlined in AP-85 Other Actions, we recognize the challenges ahead and the importance of collective action. By working together, leveraging resources, and embracing innovation, we believe that we can create a more vibrant, equitable, and resilient community for all residents of Racine. Let us continue to collaborate, innovate, and strive for meaningful change as we pursue our shared vision of a better tomorrow.

Program Specific Requirements

AP-90 Program Specific Requirements – 91.220(l)(1,2,4)

Introduction:

Introduction to AP-90 Program Specific Requirements - 91.220(l)(1,2,4) for the City of Racine, Wisconsin:

As the City of Racine, Wisconsin, continues its commitment to comprehensive community development, it's essential to adhere to specific program requirements outlined in AP-90 under Section 91.220(l)(1,2,4). These program-specific requirements play a crucial role in guiding the city's initiatives and ensuring compliance with federal regulations while addressing the unique needs of our community.

In this introduction, we will delve into the key components of AP-90, highlighting how these requirements align with Racine's overarching goals and objectives for community development. From housing initiatives to economic revitalization efforts, the city remains dedicated to fulfilling its obligations while striving to create a more equitable and thriving environment for all residents.

Community Development Block Grant Program (CDBG)

Reference 24 CFR 91.220(l)(1)

Projects planned with all CDBG funds expected to be available during the year are identified in the Projects Table. The following identifies program income that is available for use that is included in projects to be carried out.

1. The total amount of program income that will have been received before the start of the next program year and that has not yet been reprogrammed	101,646
2. The amount of proceeds from section 108 loan guarantees that will be used during the year to address the priority needs and specific objectives identified in the grantee's strategic plan.	0
3. The amount of surplus funds from urban renewal settlements	0
4. The amount of any grant funds returned to the line of credit for which the planned use has not been included in a prior statement or plan	0
5. The amount of income from float-funded activities	0
Total Program Income:	101,646

Other CDBG Requirements

1. The amount of urgent need activities	0
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2. The estimated percentage of CDBG funds that will be used for activities that benefit persons of low and moderate income. Overall Benefit - A consecutive period of one, two or three years may be used to determine that a minimum overall benefit of 70% of CDBG funds is used to benefit persons of low and moderate income. Specify the years covered that include this Annual Action Plan.

80.00%

HOME Investment Partnership Program (HOME)

Reference 24 CFR 91.220(l)(2)

1. A description of other forms of investment being used beyond those identified in Section 92.205 is as follows:

No forms of investment outside of those identified in Section 92.205 are anticipated to be used in FY 2024.

2. A description of the guidelines that will be used for resale or recapture of HOME funds when used for homebuyer activities as required in 92.254, is as follows:

Recapture. The City of Racine will use the following recapture provisions in all cases that involve a direct subsidy to a buyer of a HOME-assisted property that reduces the purchase price from a fair market value to an affordable price. In the event of a voluntary or involuntary transfer of the property during the period of affordability, the City will recapture all or a portion of the direct subsidy from the homebuyer. HOME-funded direct subsidy may be provided as Down Payment Assistance (DPA) in the form of a loan. The loan is a recorded mortgage and promissory note that specify that the HOME subsidy (the DPA) will be recaptured (conversely, forgiven) on a pro-rata basis for the time the homeowner has owned and occupied the housing, measured against the required affordability period. The City of Racine intends to provide no more than \$14,999 in DPA to households depending on underwriting and subsidy layering, which amounts to a 5-year affordability period. The DPA will be forgiven at a rate of 20% per year until the loan is forgiven in its entirety. This is consistent with 24 CFR 92.254 (a)(5)(ii)(A)(2). If the net proceeds from a voluntary or involuntary sale are insufficient to repay the amount of the HOME subsidy, the City shall recapture the unforgiven balance due on the direct subsidy loan or 100 percent of net proceeds from the sale, whichever is less. If there are no net proceeds from the sale, no repayment is required. "Net proceeds" is defined as the sales price minus superior loan repayment and any closing costs incurred by the homebuyer.

Resale. The City of Racine will use the following resale provisions in all cases that involve a sale of a HOME-assisted property without a direct subsidy to the buyer. Such HOME-assisted properties sold during the period of affordability must be sold to a family that qualifies as a low-income family and will use the home as the family's principal residence.

The seller is entitled to a fair return on their investment, defined as the increase in value of owner equity and investment when the owner owns the property. The maximum fair return is calculated by multiplying the original purchase price of the property by the cumulative percentage of change in the Housing Price Index (HPI) calculator of the Federal Housing Finance Agency (+1) plus the documented capital improvements at the property, then subtracting the original investment amount. For example, if a home was purchased in 2015 for \$50,000. The HPI for 2020-2024 stayed the same at +.03 for each year, which results in a cumulative percentage increase of .12. To calculate "fair return," one must multiply $\$50,000 \times 1.12 = \$56,000$, plus documented improvements of \$4,000 would total \$60,000. The "fair return" to the seller would be the increase in value of \$60,000, minus the original investment of \$50,000, to equal a \$10,000 fair return. Capital improvements include but are not limited to square footage added to a house's living space, wholesale replacement of heating, ventilation, and/or air conditioning systems, accessibility improvements such as bathroom modifications or ramps, or the construction of a permitted accessory structure on the property.

HOME-assisted ownership properties subject to resale restrictions must also remain affordable to a

reasonable range of low-income homebuyers. The City of Racine will annually calculate a maximum sale price based upon the amount that would be affordable to households earning between 70%-80% of the area median income and paying not more than 30 percent of their annual income for principal, interest, property taxes, and insurance. The City of Racine may provide a down payment or second mortgage assistance to enhance affordability as needed sufficiently.

3. A description of the guidelines for resale or recapture that ensures the affordability of units acquired with HOME funds? See 24 CFR 92.254(a)(4) are as follows:

The City may use HOME funds to assist the rehabilitation and construction of housing by non-profit and for-profit developers and CHDOs. In each case, the request for assistance will be reviewed in detail, including evaluation of other funding (not HOME) available for the project, and an underwriting analysis will be performed to ensure the development is not over-subsidized. When it is decided that assistance is necessary, the HOME assistance will be provided in the form of a loan. The terms of the loan will vary with the needs of the individual project and may include the length of the loan, interest rate (including zero interest), frequency of payment (including periods of deferred payment), and whether part of or the entire loan would be forgiven.

The applicable income and affordability restrictions will be recorded as a land-use restriction on the project property. The period of affordability as determined by 24 CFR 92.254(a)(4) will be a factor in determining the length of the loan. The loan will be recorded as a mortgage and promissory note on the property.

In the event of a voluntary or involuntary transfer of the property during the loan term, the City will recapture all or a portion of the HOME assistance provided to the project if recapture provisions apply. If the net proceeds from a voluntary or involuntary sale are insufficient to repay the amount of the HOME subsidy that is due, the City shall recapture the balance due on the loan or 100 percent of net proceeds from the sale, whichever is less. If there are no net proceeds from the sale, no repayment is required. "Net proceeds" is defined as the sales price minus superior loan repayment and any closing costs incurred in the sale.

Sale of all properties subject to resale restrictions must be made in accordance with HUD requirements specified at 24 CFR Part 92 and the City of Racine's resale provisions. The City of Racine may recoup all HOME-funded costs associated with the any sale of HOME-assisted property that did not occur in accordance with those regulations.

4. Plans for using HOME funds to refinance existing debt secured by multifamily housing that is rehabilitated with HOME funds along with a description of the refinancing guidelines required that will be used under 24 CFR 92.206(b), are as follows:

There are no plans to utilize HOME funds for refinancing existing debt in FY 2024.

5. If applicable to a planned HOME TBRA activity, a description of the preference for persons with special needs or disabilities. (See 24 CFR 92.209(c)(2)(i) and CFR 91.220(l)(2)(vii)).

Not applicable.

6. If applicable to a planned HOME TBRA activity, a description of how the preference for a specific category of individuals with disabilities (e.g. persons with HIV/AIDS or chronic mental illness) will narrow the gap in benefits and the preference is needed to narrow the gap in benefits and services received by such persons. (See 24 CFR 92.209(c)(2)(ii) and 91.220(l)(2)(vii)).

Not applicable.

7. If applicable, a description of any preference or limitation for rental housing projects. (See 24 CFR 92.253(d)(3) and CFR 91.220(l)(2)(vii)). Note: Preferences cannot be administered in a manner that limits the opportunities of persons on any basis prohibited by the laws listed under 24 CFR 5.105(a).

Not applicable.

Emergency Solutions Grant (ESG) Reference 91.220(l)(4)

1. Include written standards for providing ESG assistance (may include as attachment)

The written standards are provided as an attachment to the Plan.

2. If the Continuum of Care has established centralized or coordinated assessment system that meets HUD requirements, describe that centralized or coordinated assessment system.

The CoC has implemented two stages of its Coordinated Intake and Prioritization system.

The first stage involves all providers utilizing the same data collection form. The form collects the required HUD Uniform Data Elements as well as additional data identified by the CoC so that it can be used as a uniform intake form.

The second stage was the implementation of prevention and diversion coordinated intake. All

persons are referred to a single agency.

- Households who have presented at the shelter because they have been evicted are assessed to determine if they can return to the residence, or another residence temporarily while arrangements for housing can be made.
- Households who have received a termination of tenancy notice, but have not yet been evicted are assessed to determine if they have a legal defense to the eviction or if an agreement can be negotiated for the household to remain in the unit.
- The agency that is the single point of contact works with ESG financial services and mainstream providers when negotiating agreements involving rental assistance.
- Persons who have received a Sheriff's notice-meaning they have been evicted and the Sheriff will move them out of the residence if they don't voluntarily vacate-are prioritized in this system as they have the greatest need and likelihood of becoming homeless.

Stage three will utilize IMPACT 211 as the single point of contact for all service components in the CoC. Persons needing prevention assistance can enter either through IMPACT 211 or directly through the current agency coordinating intake for those services. IMPACT 211 is a free, confidential helpline and online community resource directory for residents in Southeastern Wisconsin to get connected to information and assistance.

Stage four, which is the final stage, will be the use of VI-SPDAT and HMIS for housing prioritization for persons experiencing homelessness. This type of system will prioritize by the greatest need, rather than first in time.

3. Identify the process for making sub-awards and describe how the ESG allocation available to private nonprofit organizations (including community and faith-based organizations).

The City of Racine notifies homeless providers, CoC, stakeholders, and community partners about the Notice of Funding Availability (NOFA). Notifications are disseminated through the Build Up Racine website, the Racine Journal Times newspaper, email, and word of mouth. Additionally, all interested parties are required to attend one of three informational sessions.

All interested parties submit a complete application that includes a comprehensive overview of the organization, starting with the Acknowledgement of Required Assurances, ensuring compliance with all necessary guidelines. It provides detailed organizational information, including the name, address, contact information, and key personnel involved. A summary of services outlines the range and scope of services offered, the target population, and specific programs in place. Details about the demographics and number of clients served are supported by relevant statistics illustrating the organization's reach and impact. Measurable outcomes and the impact of the organization's services are also presented, including success stories and performance metrics demonstrating program effectiveness.

The application explains the organization's financial management practices, covering budgeting, accounting, and reporting procedures to ensure transparency and accountability. It provides information on staffing, including the roles and qualifications of staff members and professional development opportunities. Detailed budget forms outline the financial plans and allocations for programs and services, giving a clear picture of fund utilization. Lastly, the application presents the demographics of the organization's staff and board members, highlighting diversity and representation within the organization and underscoring its commitment to inclusive practices.

The City of Racine City Development Team evaluates all application components to determine which agencies should receive funding and the amount allocated to each service component, ensuring compliance with ESG regulations. If agency is not selected, they have the right to appeal the decision to the City of Racine.

4. If the jurisdiction is unable to meet the homeless participation requirement in 24 CFR 576.405(a), the jurisdiction must specify its plan for reaching out to and consulting with homeless or formerly homeless individuals in considering policies and funding decisions regarding facilities and services funded under ESG.

The City of Racine partners with the CoC which has participation from both currently and formerly homeless individuals. Further, all homeless service providers are required to have a current or formerly homeless person on their Board of Directors or a policy-making committee that decides program policies.

5. Describe performance standards for evaluating ESG.

The evaluation of ESG-funded program delivery incorporates criteria such as the number of individuals assisted, expenditure rates, and outcomes related to housing stability measures. Financial records and supporting documentation are rigorously reviewed to ensure fiscal compliance, while client files and HMIS data are scrutinized for both regulatory adherence and performance metrics.

Regarding housing stability performance measures, the following benchmarks are utilized:

For Street Outreach: The percentage of households entering shelter or permanent housing is calculated based on total engagements by outreach efforts. A baseline is established using data over a two-year period to track performance indicators. Currently, there are no active street outreach projects, hence no existing baseline..

For Shelter Programs: The percentage of households exiting shelters to permanent housing destinations is measured against the total sheltered households. For ongoing projects, these

percentages are compared to previous years, with expectations of maintaining or improving performance. Minimum performance expectations are also set for new projects.

In Prevention Programs: The percentage of households maintaining permanent housing is calculated against those receiving prevention assistance. Additionally, another method measures the percentage of households avoiding entry into shelters at 6 and 12-month intervals post-receipt of prevention aid.

For Rapid Re-housing: The percentage of households maintaining permanent housing for six months or longer is compared to those entering rapid re-housing assistance. Similar metrics assess housing stability at 6 and 12-month intervals following rapid re-housing support.

Guidelines and Procedures for HOME Rental and Homebuyer Activities in Racine:

For all HOME rental activities, beneficiaries include families that would qualify at no more than 60% Area Median Income according to the Part V income calculation method and are otherwise eligible per HOME and Federal regulations. For HOME homebuyer activities, eligible applicants include families earning no more than 80% of Area Median Income. Specific programs within each of these two subsets, such as TBRA or homebuyer down payment assistance, can target specific populations within these income groups, but must not deviate outside the income brackets identified or other HOME regulations as applicable. The City of Racine may consider applications from eligible owners, sponsors, developers, sub-recipients, and CHDOs to undertake any HOME rental or homebuyer activities.

The City of Racine typically releases HOME funds for rental programs or developments through a Notice of Funding Availability (NOFA) or Request For Proposals (RFP) process. HOME funds for homebuyer programs or homeownership development subsidies are also typically released via a NOFA or RFP, but direct homebuyer assistance may be distributed on a first-come-first-served basis to beneficiary homebuyers.

All information regarding applicable NOFAs or RFPs, or applications for direct assistance, will be available at the Build Up Racine webpage:

<https://www.buildupracine.org/business-financing/hud-resources/>

